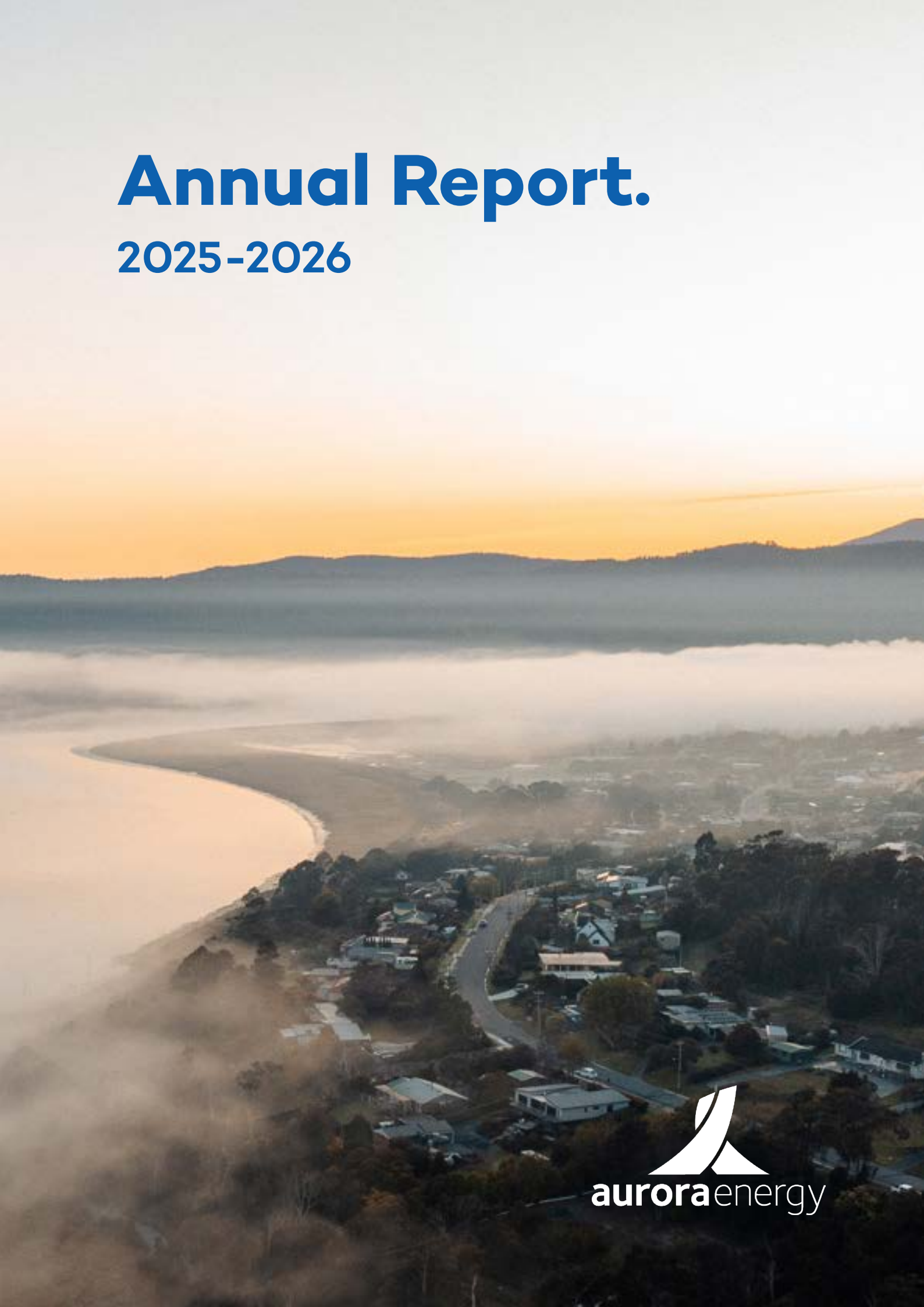
Annual Report.

2025-2026



aurora energy

Acknowledgement of Country

Aurora Energy would like to acknowledge the Palawa people, the Traditional Custodians of Lutruwita/Tasmania, and recognise their continuing connection to land, waters and community. We pay our respects to Elders past and present and extend that respect to any Aboriginal and Torres Strait Islander people on the land on which we work.

Cover Image

Cameron Jones Visuals



Our Vision

Tasmanians choose us for their energy future

Our purpose

To make energy easy for Tasmanians

The Aurora Way

Curiosity. Bring it. Use it.
Be creative. Challenge. Ask questions.

We get Tasmanians.
We listen to our customers.
Their needs inform our decisions.

Together we thrive.
Look out for each other.
Inspire each other. Achieve together.

Every day is an opportunity.
Speak up. Be brave.
Be great at what you do.

Our year.

Customer Care



Over 130k active users on aurora+



74% of eligible customers participated in Power Hours



2.86M free Power Hours worth $940K in customer savings

Sharing 5.33M free Power Hours since launch in 2024, delivering $1.85M in total customer savings



Aurora Energy customers are now connected to an advanced meter



31% reduction in complaints



Since 2024, our Debt Forgiveness Program has waived $1.47M customer debt for eligible YES customers



In 2025-26, we waived over $355k in outstanding energy debt for eligible YES customers, as part of our Debt Forgiveness Program



Launched Generation You and Our Home Electrification Tool

making Consumer Energy Resources (CER) easier to understand for our customers

Community Impact

Contributed $583K in support of local community organisations and grass roots support programs

Provided 183,086 free breakfasts to 927 Tasmanian students in partnership with the Variety School Breakfast Club

Subsidised 219 energy efficient appliances for low-income households through our partnership with No Interest Loans Scheme (NILS) Tasmania

In partnership with TasNetworks, delivered 28 Power People (energy literacy) sessions to 519 Tasmanians

Contributed 1,607 corporate volunteer hours to local community projects

Proudly Tasmanian

Employs 278 staff members

Delivered $9.1M returns to Government

Contributed $200k to the Tasmanian Government's Energy Hardship Fund


EIGHTH AVE
801-818
aurora+

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Chair and CEO review.

We're proud to present our 2025-26 report which reflects Aurora Energy's genuine commitment and proactive efforts to make energy easy for all Tasmanians.

Our strong performance across this past financial year represents the dedication of our people who continue to deliver positive results for our customers, community, and shareholders. This year we proudly delivered strong financial returns, maintained our high levels of customer service metrics, further increased our community impact and continued to demonstrate compassion, empathy and respect across our customer interactions.

Pleasingly we met a very high percentage of our key performance measures, achieving progress across our customer experience, financial performance, product development, culture and employee engagement, digital innovation, and community targets. We also continue to meet our Shareholders' Statement of Expectations of supporting the lowest possible energy prices for Tasmania, and our regulated prices continue to remain amongst the lowest across the National Energy Market (NEM).

Expanding energy literacy

Servicing the unique needs and challenges of our customers is critical to ensuring that Tasmanians continue to choose Aurora Energy for their energy future. Australia's energy market transition to reduce carbon emissions continues at pace and – to support our customers on the transition – this year we proudly launched our new digital information hub, Generation You.

We're committed to ensuring that no one is left behind on this once-in-a-lifetime energy transition. Generation You is our free, easy-to-use content hub designed to help Tasmanians understand and engage with energy in a way that's simple, practical and empowering. The online hub helps to explain key concepts across six relatable characters – The Manager, The Storer, The Chargers, The Generator, The Smarter, and The Saver – representing different ways that Tasmanians can interact with energy, from storing and saving it, to generating and managing it.

Adding further support for customers with household electrification and Consumer Energy Resources (CER) uptake, we also launched our new Home Electrification Tool on our website, offering free, tailored advice to all Tasmanians seeking real data and information on the cost to upgrade or install energy saving appliances and potential savings from these actions. The tool also provides customers with personalised quotes from vetted and trusted electrical contractors.

Our grass-roots energy education program, Power People, coordinated together with TasNetworks also expanded and adapted to meet the growing needs and interests of our community. This year we delivered 28 sessions to 519 participants and co-designed a new energy literacy module for vulnerable customers alongside community service providers. The expanded program was piloted throughout the February to June 2026 period with this set to be rolled out across the 2026-27 financial year and beyond.

Customer support

We know that many Tasmanian households continue to experience sustained cost of living pressures across all areas of household spending. In response, Aurora Energy continued to prioritise practical support measures, including flexible payment options, targeted assistance programs, and proactive engagement with customers experiencing financial difficulty. Aurora Energy's Your Energy Support (YES) program continues to be a cornerstone of our commitment to supporting Tasmanians experiencing financial hardship.

This financial year, the number of customers supported by our YES program increased by 12.7 per cent, which was driven by improved hardship identification and proactive engagement from Aurora Energy agents. However, successful completions decreased by 15.2 per cent on the previous year, which reflects sustained cost of living pressures experienced by our customers who require ongoing support to manage their energy costs.

Since its launch in May 2024, our Debt Forgiveness program has also waived over $1.47 million in aged arrears for 544 YES customers, with an average of $2,710 in debt relief per participant. This support relieves our YES customers of debt they had little chance of clearing, helping them move into a more secure financial position.

Supporting our people

It is essential at Aurora Energy that our staff understand and embed Aurora Energy's Vision, Purpose and Values across all of our activities. Our annual 'Aurora Way' survey measured culture, psychological safety, inclusion, and workplace behaviour and produced a pleasing overall culture result of 77 per cent, fifteen points above our annual target. Our engagement pulse checks which are measured twice per year, also produced an annual result of 77 per cent, six points above the annual target. Further, benchmarking data shows that our culture, inclusion, and workplace behaviour results are consistently above most organisations in Australia undertaking similar measurements. In further support of our people, the Aurora Energy Enterprise Agreement 2025 was formally approved in July 2025.

To create stronger links between our people, our Vision and our Purpose, we came together in September for our annual employee event, Connect. At this event we launched Generation You, our new brand campaign. The campaign is the continuation of work we have been doing around CER. The day also saw our people hear engaging talks from some of our community partners and celebrate our Aurora Way Awards.

Community Investment

As the only Tasmanian-owned and operated electricity retailer we take immense pride in giving back to our community. A key commitment in our support has been our ongoing investment in targeted initiatives that support energy literacy and education, and proactive engagement with customers experiencing financial difficulties.

We recognise that energy affordability has remained a critical issue for many Tasmanians. In response, customers facing financial hardship will have increased support to pay their electricity bills from next Financial Year with the Tasmanian Government and Aurora Energy doubling their financial support of the Energy Hardship Fund to $700,000. The fund, administered by the Salvation Army alongside 42 emergency relief providers located around the state, will ensure that customers can be confident that assistance is available.

Aurora Energy has a deep history of supporting programs as a founding partner and providing 'seed' funding to commence innovative community ideas that would otherwise not be able to access the capital required to prove the value of their proposition. This occurred in the past with funding provided by Aurora Energy as far back as 2002 to No Interest Loans Scheme (NILS) Tasmania. As of today, the NILS Energy Subsidy and Loan Program receives a contribution from both Aurora Energy and the State Government to help vulnerable Tasmanians access energy efficient appliances. Commencing in 2023, seed funding was also provided to Variety Tasmania for three years to help grow its Variety School Breakfast Club. This program has proven immensely successful and has since received a commitment from the Tasmanian Government to expand the breakfast club across all state schools in Tasmania.

Our relationship with Variety Tasmania will continue in 2026-27 with support for a new pilot program that fosters inclusion in schools.

Financial performance

From a financial perspective, it is pleasing to note that Aurora Energy recorded an Earnings Before Interest & Tax (EBIT) result of $12.8M against a budget of $9.3M and a prior year EBIT result of $5.5M. This earnings result translated to profit after tax of $8.4M for Aurora Energy, favourable to its budget by $6.3M and an improvement on prior year by $4.1M. The improved result reflects the ongoing operational benefits from Aurora Energy's recent billing platform change, and a sharp focus on revenue assurance and prudent cost management. The financial year had challenges in the form of continued high Unaccounted for Energy costs in the Tasmanian region and increased cost of living challenges for our customers, translating into higher bad debts, however these cost headwinds were offset by solid wholesale performance, tight labour cost control and strong credit management practices. This continued financial improvement is a testament to targeted strategic actions over recent years, which have resulted in tangible improvements to Aurora Energy's earnings year after year.

The National Electricity Market (NEM) continues its transition to more intermittent renewable energy generation and storage. The intermittent nature of renewable energy generation means the market can experience periods of volatility. In addition to this, the financial year saw the operation of Basslink as a merchant interconnector for a full-year, reducing inter-regional flows and creating greater price spreads between the Tasmanian and Victorian regions. A core role of Aurora Energy as a retailer is to manage wholesale price risk for customers created by market changes and volatility, and we continued to perform well in this area.

With customers facing increased cost of living pressures from inflation and interest rate rises, and Federal Government energy bill relief schemes ending during the financial year, Aurora Energy witnessed an expected increase in credit losses across the year. Bad debt expense has increased from $4.0M in 2024-25 to $6.9M in 2025-26 due to the current economic conditions. This challenge will not be unique to Aurora Energy, however, we have comfort that our sustainable credit practices are balancing good business with customer support following the Australian Institute of Credit Management (AICM) naming our Credit Team the National Credit Team of the Year 2025. Aurora Energy also continues to provide additional care to customers in hardship through our YES program.



Digital offerings

Aurora Energy continues our evolution from a traditional energy retailer to becoming a trusted partner for Tasmanians throughout the energy transition. Critical to our ambition is the state-wide rollout of advanced meters. At this year end 95 per cent of all Aurora Energy residential and small business customers now have an advanced meter installed. We have significantly helped to meet the Tasmanian Government's commitment to complete the rollout by the end of 2026 in an earlier timeframe.

Advanced meters create opportunities to offer customers new digital channels that give Tasmanians greater visibility and control of their electricity usage. This includes aurora+, which now benefits over 130,000 customers.

Feedback from customers and the market shows our award-winning aurora+ app delivers higher engagement, less bill shock, and greater ability to manage energy. Maximising uptake of these services is critical to achieving Aurora Energy's purpose of making energy easy for Tasmanians.

During 2025-26, we continued to enhance the aurora+ customer experience through significant improvements to security, accessibility and self-service capabilities. The introduction of biometric authentication and new account security features strengthened customer protections while delivering a faster, more seamless login experience. We also expanded in-app self-service options, including simplified payment management and enhanced payment plan functionality, making it easier for customers to manage their energy costs and access support.

These enhancements reflect our ongoing commitment to delivering secure, innovative and customer-focused digital services for Tasmanians.

Looking ahead

Throughout 2026–27 and into the years ahead, Aurora Energy's strategic priorities will continue to adapt as external factors influence our operating environment and shape business decisions. A key focus will be prudent financial management with Aurora Energy committed to consistently seeking to operate efficiently, sustainably and deliver the greatest possible value to the Tasmanian community.

Australia's energy transition continues to accelerate, driven by the need to reduce carbon emissions and the growing contribution of new, non-firm renewable generation sources. Achieving the right balance between affordability, system reliability and environmental outcomes remains a significant challenge for the industry, particularly as we maintain our commitment to supporting vulnerable customers through this period of change.

Aurora Energy will also remain focused on sustaining the strong levels of employee engagement achieved in recent years, with employee wellbeing continuing to be a key priority.

Looking ahead to 2027 and beyond, Aurora Energy remains committed to its core role as Tasmania's energy retailer. We will continue supporting Tasmanians by making energy easier, helping to ensure Aurora Energy remains their retailer of choice for the future.





Trevor Danos, AM
Chair

Nigel Clark
Chief Executive Officer





Curiosity. Bring it. Use it.

We creatively explore solutions and use these ideas to challenge how things are done.

aurora+ enhancements

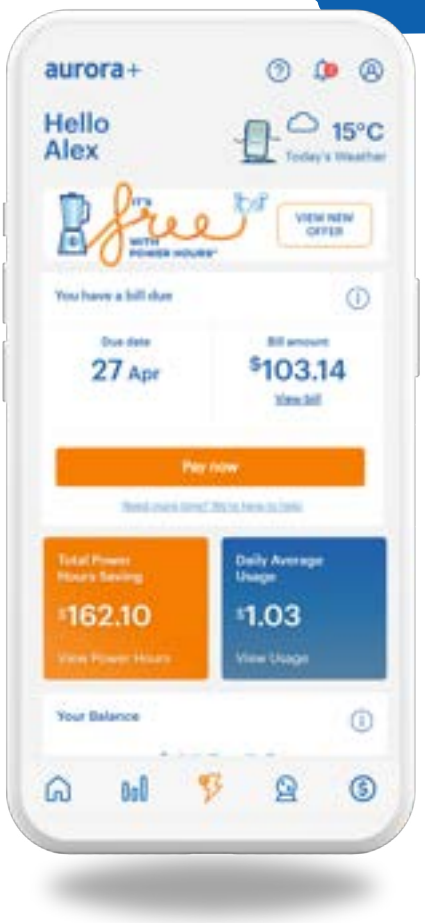
This year we strengthened the security and usability of aurora+ through the introduction of biometric authentication. This capability enables customers to securely access their accounts using fingerprint, PIN or facial recognition (where supported), delivering a faster and more intuitive login experience.

Biometric authentication represents a significant advancement in account protection. By leveraging device-based credentials, this feature adds an additional layer of security, reducing the risk of unauthorised access while simplifying the login process. Customers benefit from a seamless experience, with the ability to bypass traditional passwords and multi-factor authentication when regularly accessing the platform.

In parallel, we implemented a suite of complementary security enhancements. These include the ability for users to remotely log out of all active sessions, providing greater control in the event of lost or stolen devices, and real-time notifications when new devices access an account, enabling customers to monitor account activity more effectively.

Additionally, we continued to expand self-servicing features within aurora+ to make energy easier for Tasmanians. In-app payment options were redesigned for one-off and set-and-forget automated payments, such as direct debit and automatic top-ups, making it easier for customers to manage account payments and stay on top of their bills.

For customers experiencing financial difficulties due to cost-of-living pressures, in-app payment plan requests were enhanced to provide customers with more choice on their instalment plan options. Customers can now get instant confirmation of their payment plans which provides peace of mind and an affordable approach to managing account debt and future electricity costs.





Advanced meters offer Tasmanians many benefits that can assist to keep energy costs down.

Advanced meter program

Advanced meters are the next generation of electricity meters and offer many more benefits to customers than older-style basic meters, including the ability to remotely read consumption and prevent estimated bills. Advanced meters can also be leveraged to develop new modern products that empower customers to help keep energy costs down. This includes the likes of Time of Use Tariffs (TOUs), solar feed-in-tariffs and programs such as free Power Hours. Advanced meters are the enabler to greater energy literacy, product differentiation and connection.

Advanced meters create opportunities to offer customers new digital channels that give Tasmanians greater visibility and control of their electricity usage. This includes aurora+, which now benefits over 130,000 customers and is free for all users. Feedback from customers and the market shows our award-winning aurora+ app delivers higher engagement, less bill shock, and greater ability to manage energy. Maximising uptake of these services is critical to achieving Aurora Energy's purpose of making energy easy for Tasmanians.

Aurora Energy has provided an advanced meter to over 95 per cent of its customer base, meaning the vast majority of Tasmanians have access to the benefits of an advanced meter. Whilst the project-based focus of the advanced meter rollout is complete, managing metering installations is an ongoing task as new homes are built, older homes are renovated and customers make different choices on how they set up their homes or businesses. Through this we will continue to grow coverage of advanced meters across the state.

Remote energisation trial

Advanced meters contain a range of functionalities that can provide benefits to customers with one of these being the ability to remotely energise meters.

By working remotely, the energisation or de-energisation of meters can occur at a fraction of the cost of a physical visit, which can save customers significantly when they move out and into new homes and businesses. It also makes for a more timely and accessible site energisation service, especially in regional areas of Tasmania.

Given the significant benefits of remote energisation, Aurora Energy worked closely with Consumer, Building and Occupational Services (CBOS) in the development of a Safety Management Plan, which covers all necessary requirements for the rollout of remote services in Tasmania.

This Safety Management Plan ensured that all instances of remote energisation were performed safely and with strong risk management practices.

A six-week trial of remote energisation services was conducted across April and May 2026 with 400 sites involved. The trial was conducted under set parameters and Aurora Energy will review the outcomes of the trial over the remainder of 2026 with a goal to pursue a larger application of remote energisation in 2027.

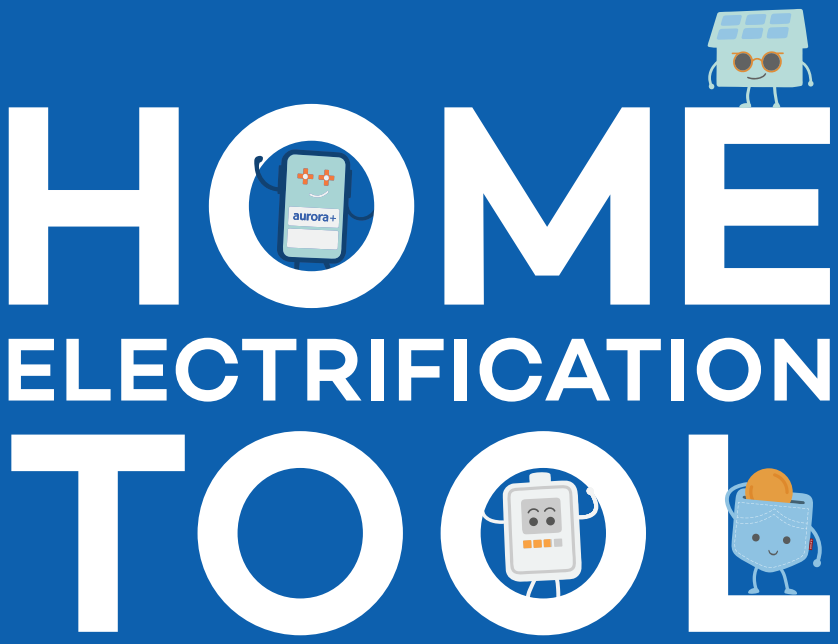
Generation You/ Home Electrification Tool

The Aurora Energy Generation You information hub was created to help customers to become a manager of electricity, a generator of electricity, a storer of electricity, a saver of electricity, and much more. Launched in October 2025, it's where our customers can find all they need to know about the options available for solar, home batteries, EVs and charging, as well as smart appliances and how to best manage them.

Generation You is about making energy education accessible to everyone. Whether customers are just starting to think about their energy use or already exploring technologies like solar, home batteries, smart appliances or electric vehicles, this hub is built for 'you'. It's designed to answer questions, simplify complex topics, and help customers make informed decisions about their energy future.

Embedded within Generation You, in May 2026, Aurora Energy also launched its free online Home Electrification Tool that calculates how much Tasmanians can save by electrifying their homes or adding energy technologies such as solar or batteries. Aurora Energy partnered with BOOM! Power to provide the Home Electrification Tool which asks customers 10 quick and easy questions about their energy usage and current appliances to uncover how much they can save by electrifying their home.

Tasmanians are increasingly engaged in managing their energy consumption and efficiency. Aurora Energy's Home Electrification Tool is available to help them transition to the next phase of electrification.





We get Tasmanians.

We take pride in putting our customers first and their needs inform our decisions.

Energy Hardship Fund

In June 2026, the Tasmanian Government and Aurora Energy came together to double the support for the Government's Energy Hardship Fund for the coming year. On top of historical funding of $350,000, the State Government has also provided an additional $150,000 in the 2026 Budget. Aurora Energy provided an additional $200,000 taking the total support in the Fund to $700,000.

The fund is administered by the Salvation Army (Salvos) alongside emergency relief providers around the state and with more Tasmanians feeling the impacts of cost-of-living pressures it is important to ensure there is vital support for those doing it tough.

Aurora Energy has a long history of working with the Salvos on many different projects and initiatives including the Red Shield Appeal, CEO sleepouts, volunteering and more. In recognition of this ongoing commitment, at the May 2026 Red Shield Appeal Business Breakfast, Aurora Energy received the Salvos 'Others Award' that honours individuals and organisations for their extraordinary spirit of service to others.

Aurora Energy is fortunate to work with the Salvos across all levels. Our partnership is not just about providing one-off support. Together, over many years, we have built a strong relationship across multiple teams with a common and shared purpose to help Tasmanians when they need it the most. Aurora Energy looks forward to continuing its long-standing partnership with the Salvos over many years to come.



The Energy Hardship Fund can be accessed by eligible customers from over 42 service providers across Tasmania.

Credit team national award recipients (AICM)



Aurora Energy's Credit team was awarded the Australian Institute of Credit Management's 2025 National Credit Team of the Year Award.

Our remarkable Credit team were recognised this year by winning the coveted Australian Institute of Credit Management (AICM) National Credit Team of the Year Award. The award reflects the exceptional and ambitious efforts achieved by the team this past year, including significantly reducing occupier debt, minimising bad debts, and clearing COVID-era debt for our vulnerable customers.

The team's partnership with AICM has also continued, with more members completing their Certificate IV and Diploma in Credit Management. These certifications have strengthened team capability while supporting employee development and helping to attract and retain talent. These achievements, supported by the specialised work of the YES team, demonstrate the value of investing in people, capability and customer focused solutions to deliver sustainable results.

Aurora Energy's Head of Revenue and Credit, Kim Sideris said the award reflects the dedication, resilience, and collaboration the team poured into their work over the past year.
"It's not just about the recognition, it's about celebrating the journey we've taken together and the impact we have made across the business," she said.

Our Credit Team demonstrates genuine care for our customers, working hard every day to help them stay on top of their accounts. Their commitment to professional development and the way they collaborate and support one another in living our Aurora Way values is truly commendable.

Paint the Town Red

In partnership with Destination Southern Tasmania to celebrate Dark Mofo 2026, Aurora Energy proudly sponsored 'Paint the Town Red'.

Dark Mofo is an iconic event where Tasmanians come together through light, creativity and community spirit - celebrating winter, darkness and Tasmania's rich arts and culture scene.

For the first time, Paint the Town Red expanded its reach beyond tourism and hospitality venues to invite all Tasmanian businesses and households to register for the event. Whether lighting up a shopfront, an office, a sporting club, or their home in glowing red – anyone could take part. Aurora Energy rewarded the first 200 registered businesses with a $100 Aurora Energy bill credit and five homeowners who best lit up their home won a month of free Power Hours.

By extending participation state-wide, we helped transform Tasmania into a bold, immersive festival experience for both locals and visitors.



Residential customer, Tracey Smith, won one month of free Power Hours for lighting up her home in red during Dark Mofo 2026.



Aurora Energy partnered with Destination Southern Tasmania to encourage households to light their homes up in red for Paint the Town Red 2026.

AGFEST 2026

AGFEST 2026 was a great success, driven by a strong team effort that created a high energy, engaging experience. From the moment the gates opened on day one, positive customer feedback set the tone. The Generation You theme delivered a clean, cohesive look with consistent branding that brought the site to life.

A standout feature this year was the onsite service hub, which enabled meaningful face-to-face support, stronger customer connections, and tangible outcomes. Customer engagement was further enhanced by tools like the Home Electrification Tool, which added depth and personalisation while broadening the overall experience.

Our strong brand presence resonated with attendees, with many actively seeking out the stand. High recall from last year's competition and photobooth, along with daily radio coverage, helped drive foot traffic.

This effort was recognised with the AGFEST Exhibitor Award for Most Accessible Site. Interactive elements, including the 'Win a Month Free' competition and photobooth, were key drawcards, with younger visitors describing it as the "best tent ever". AGFEST 2026 has built strong momentum, setting a solid foundation for an even bigger presence in 2027.



The Aurora Energy tent won the 'Most Accessible Site' award at AGFEST 2026.



Ronald McDonald House

As proud Tasmanian locals, Aurora Energy extended its partnership with Ronald McDonald House Charities VIC/TAS for an additional two years, building on our strong relationship with this essential service. With no government funding, Ronald McDonald House relies heavily on community and corporate support. Our partnership continues to strengthen critical fundraisers such as the annual Christmas Appeal, where Aurora Energy matches every dollar donated to help ease the burden for Tasmanian families when they need it most.

Aurora Energy actively supports and encourages our employees to volunteer their time at the Ronald McDonald House by preparing a nourishing meal for families staying at the accommodation, enabling our employees to connect with the cause and make a real and practical difference beyond sponsorship alone. As the only 100 per cent Tasmanian owned and operated energy retailer, supporting our people and our state isn't just something we do – it's who we are. Tasmanians are not just our customers; they are our families, our friends, our neighbours and our colleagues.

Employee Spotlight: Supporting Families When It Matters Most

When Suzanne's family faced an unexpected medical emergency, the combined support of Aurora Energy and Ronald McDonald House Charities VIC/TAS helped provide stability during an incredibly challenging time.

Suzanne's niece, Victoria, and her husband, Tristan, were expecting a baby when complications arose, requiring urgent travel to Melbourne for specialist treatment to save the life of their daughter, Selah. With Victoria's mother undergoing cancer treatment and unable to assist, Suzanne stepped in to care for Victoria and Tristan's two young daughters, Navy and Willa.

"Aurora supported me by allowing me to take leave so I could help my family and care for my great-nieces when Selah was first born," Suzanne said. "Knowing I could be there for them took a huge weight off everyone's shoulders."

During their stay in Melbourne, Suzanne and the children were accommodated at Ronald McDonald House near the Royal Children's Hospital. More than simply providing a place to stay, the House offered a welcoming and supportive environment that helped the family maintain a sense of normality during a highly stressful time.

"The setup was amazing," Suzanne recalled. "There were play areas for the children, outdoor spaces and school programs that kept them engaged. It really felt like a home away from home."

The proximity of the House to the hospital enabled Suzanne to remain close to Victoria, Tristan and baby Selah while continuing to care for the children. Equally important was the compassion shown by staff and volunteers, who provided practical support and comfort when it was needed most.

"The staff were incredible. They made us feel at home and went above and beyond to help, whether it was organising meals or simply being there during difficult moments," Suzanne said. Prepared meals, many provided through volunteer programs, became an invaluable source of relief for the family. For Suzanne, the experience brought a deeper appreciation of the impact community partnerships can have on families facing complex medical challenges.

> **"...It really brought home how impactful Aurora Energy's support of Ronald McDonald House can be for vulnerable families."**

"Seeing firsthand the difference that sponsorship and volunteering initiatives make gave me a whole new perspective."

This story highlights the tangible impact of Aurora Energy's community partnerships, helping families stay together and supported when they are navigating some of life's most difficult moments.



Aurora Energy Vendor Performance and Contracts Lead, Suzanne, and her great-niece, Selah.



Together we thrive.

We collaborate, share our learnings,
have fun, and celebrate together.

Power People expansion

Since launching in early 2024 in partnership with TasNetworks, the Power People Project has supported over 1,000 Tasmanians to better understand their energy use and take practical steps to reduce their power bills.

By equipping individuals and the community service sector with knowledge and tools to support behaviour change, the program targets those who stand to benefit most, including senior citizens, low-income households, people experiencing financial crisis, and the workers who support them. This in turn helps more Tasmanians to reduce their electricity costs and improve their financial wellbeing.

Due to the success of the Power People Project, there has been considerable interest from community agencies and other groups in running similar energy literacy development programs. The Project began a process in mid-2025 to seek interest and feedback on what type of program could work for these agencies and which groups would be best suited.

The resulting outcome has been the identification of a number of opportunities to expand the reach of energy literacy education in a targeted approach that assists those most in need. In particular, there are significant benefits in providing information focussed on behavioural change to frontline workers in community organisations that engage with Tasmanians seeking assistance and guidance to support their daily lives.

The Project has developed a new module aimed at providing support to vulnerable Tasmanians and has tested this across multiple community organisations including The Salvation Army, Hobart City Mission, City Mission (Launceston) and Neighbourhood Houses Tasmania. These organisations remain highly engaged as do a range of others waiting to access the Project.

Additionally, the Tasmanian Government Climate Change Office committed to supporting the Power People Project as the Government's goals in its Energy Emissions Reduction and Resilience Plan (Energy ERRP) greatly align with the Project's approach, actions and outcomes. Both the Power People Project and the Tasmanian Government are committed to growing energy literacy in Tasmania.

Enabling broader community fundraising

Our staff are passionate about their community and want to actively fundraise for causes that are close to their hearts. We believe that being active in the community builds engagement and wellbeing. In 2025, Aurora Energy established a Community Chest that aims to bring to life the benefits of working for a Tasmanian-owned business that supports our local community in innovative ways. Aurora Energy employees can apply to the community chest in two ways:

Request Aurora Energy to make a $200 donation to an eligible Tasmanian-based organisation where the employee can show evidence of their active involvement and support.

or

Apply for a dollar match donation from Aurora Energy for individual fundraising efforts up to $500.

This year, employees raised funds for a range of charities and events including Variety Spin4Kids, the Salvos Sleepout, Guide Dogs Tasmania, Just Cats, National Breast Cancer Foundation Pink Day, the RSPCA, Speak up Stay Chatty, SHE Gynaecological and Vinnies Tasmania.

Aurora Energy always encourages our staff to put the 'fun' in fundraising. For the first time, Aurora Energy entered the 2025 Corporate Choir Challenge at the annual Festival of Voices event. This was a great opportunity for staff from across disparate teams to come together through the joyful medium of song whilst also fundraising for the Hobart City Mission.





The Aurora Energy team raised over $5,000 for Variety Tasmania's Spin for Kids event.



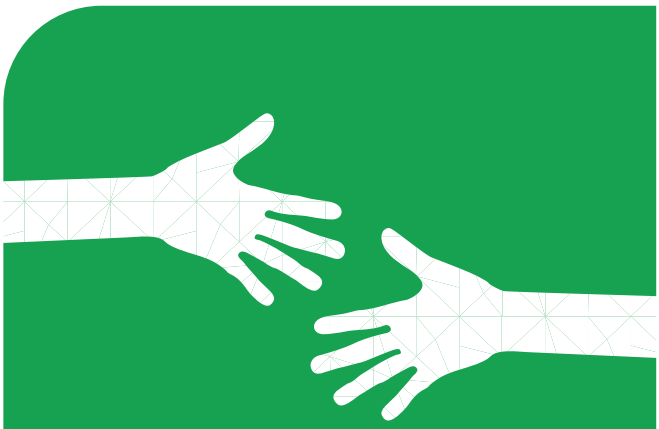
Aurora Energy is a long-time supporter of corporate volunteering and sponsored the Volunteering Tasmania Symposium in Launceston in 2026.

Supporting Tasmanian volunteers

Aurora Energy remains committed to supporting volunteering across Tasmania, both through employee participation and partnerships that strengthen the state's volunteering sector. We have a longstanding relationship with Volunteering Tasmania and were proud to again sponsor the Lifetime Commitment Award at the 2025 Tasmanian Volunteering Awards.

In May 2026, Aurora Energy was Platinum Sponsor of the Volunteering Tasmania Symposium in Launceston, bringing together leaders, volunteers and community organisations to explore opportunities to strengthen Tasmania's volunteering ecosystem for the future.

We have seen firsthand the positive impact volunteering has on employee wellbeing, engagement and workplace culture. More broadly, volunteering plays a vital role in supporting the wellbeing, resilience and connectedness of Tasmanian communities. Reflecting this commitment, we continued our organisation-wide volunteering program in 2025–26, exceeding our target of 1,500 volunteer hours for the third consecutive year. Employees contributed a total of 1,607 volunteer hours to community organisations and initiatives across the state.



Employees contributed a total of **1,607 volunteer hours** to community organisations and initiatives across the state.

From debt to dignity:
A Partnership Delivering Lasting Energy Relief

For more than ten years, Aurora Energy and the No Interest Loans (NILS) Network have worked together to help Tasmanians on low incomes access essential household appliances without falling into unmanageable debt. In 2025–26, that partnership continued to deliver meaningful financial relief, improved energy affordability and greater comfort for vulnerable households across the state.

During the year, more than 198 eligible customers received an additional Aurora Energy subsidy of up to 50 per cent on the purchase of new energy-efficient appliances financed through NILS Tasmania. The subsidy provided more than $115,380 in direct savings, helping households purchase essential whitegoods such as refrigerators, washing machines and heat pumps.

Combined with access to no-interest finance, the program helped Tasmanians avoid more than $341,376 in high-cost lending and interest charges that can often accompany the purchase of essential household items.

Beyond the immediate financial assistance, the program supports long-term energy affordability by enabling customers to replace older, inefficient appliances with modern, energy-efficient alternatives. These upgrades help households reduce their ongoing electricity consumption and better manage household budgets.

For Rokeby resident Beverley, the program provided both practical support and peace of mind when she needed to replace her heating.

“I was quite shocked at how easy it was to access the NILS loan, as it meant I could spread out the cost and have room for all the other bills,” she said. “I don’t leave my cocoon very often, so it’s important to be warm and comfortable. The subsidy and NILS loan helped when I needed it.”

NILS Network Chief Executive Officer, John Hooper, said the partnership continues to have a profound impact on Tasmanian families facing financial pressure.

“Clients often talk about their incredible relief in finding NILS and their joy when they find out about the Aurora Energy subsidy,” he said. “It can be incredibly stressful for families when their fridge, heater or washing machine dies. They may have children and already be experiencing a lot of financial strain."

John said, “We know that under stress people will turn to predatory lenders and then get sucked into debt spirals. Our partnership with Aurora for over a decade has eased the burden for thousands of families under financial stress and enabled their pride in owning new, efficient appliances.”

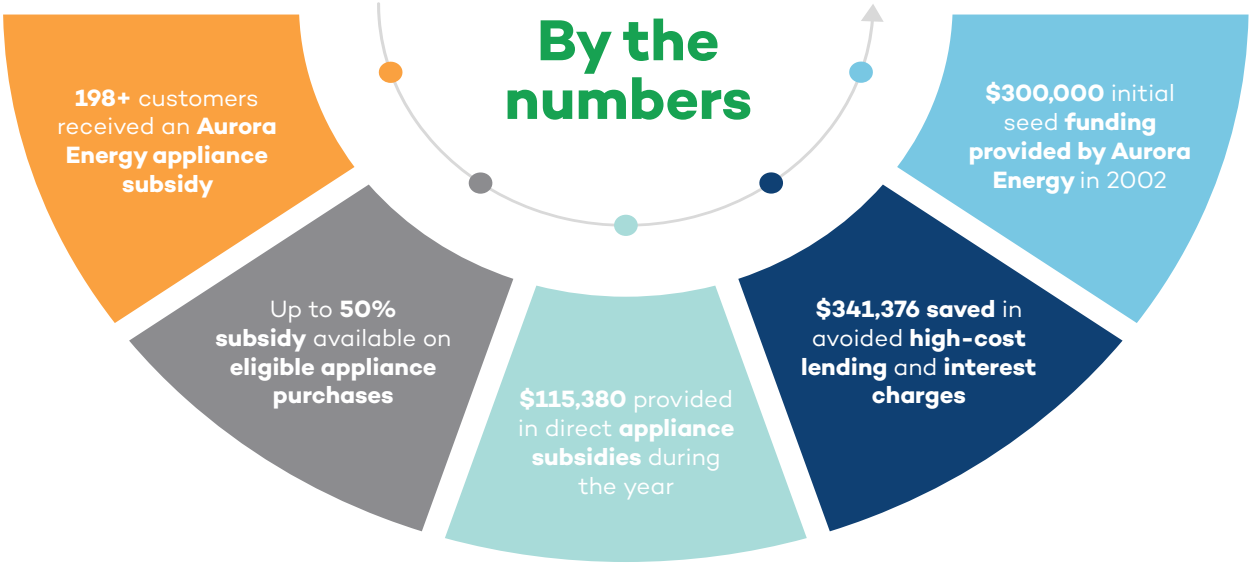
Aurora Energy CEO, Nigel Clark, said the partnership reflects Aurora Energy’s long-standing commitment to supporting vulnerable customers while improving energy affordability.

“Aurora Energy recognised that giving vulnerable Tasmanians access to efficient, quality appliances would not only save them money on electricity, but also protect households from predatory debt,” Nigel said.

“As new energy-efficient appliances enter the market, it’s even more critical that we ensure all Tasmanians, regardless of their financial circumstances, can benefit from modern technology.”

Aurora Energy’s relationship with NILS began in 2002 through an initial seed funding contribution of $300,000. More than two decades later, the partnership continues to create lasting social impact helping customers reduce financial stress, improve energy efficiency and build greater resilience for the future.

Today, customers such as Beverley are not only benefiting from more efficient appliances but can also leverage tools such as the aurora+ app to make smarter energy choices and better manage their electricity costs.





Our sponsorship for Hockey Tasmania's Hookin2Hockey program provided free hockey coaching to 795 children across the state.

Energising our community through sport

Sport is so important for our broader community. It promotes health and wellbeing, inclusivity and creates lifelong connections. This year we broadened our support for the Tasmanian sporting community by adding sponsorship of Netball Tasmania to our existing arrangements with Hockey Tasmania and Cricket Tasmania.

We teamed up with Netball Tasmania to drive support for local community netball clinics as well as becoming a major partner of the Tasmanian Emeralds team (the Marie Little Shield Inclusive State Representative Team).

Our grassroots support for Hockey Tasmania introduced hundreds of young Tasmanians to the sport of hockey, providing free Hookin2Hockey kits, training sessions, and support for clubs to grow their junior teams. Hockey Tasmania CEO Damian Smith said the partnership has strengthened the sport's grassroots foundation.

Aurora Energy's support provided free hockey coaching to 795 children across Hobart, Launceston, Smithton, Burnie, and Devonport throughout the year. Further to the partnership's focus on growth and empowerment, Aurora Energy enabled 31 hockey coaches to achieve Level 1 accreditation to better support development of Tasmanian players. In addition, the 'Power Up Your Umpiring' program supported 83 Tasmanian umpires who are now helping to raise officiating standards across the state.

> **"The support from Aurora Energy has been instrumental in growing our junior participation, across all regions of Tasmania. This is so important for the players and the entire community that supports them,"**
> **Hockey Tasmania CEO, Damian Smith**

The ongoing relationship with Hobart Hurricanes as a Community Partner has also been vital to making sport more accessible through its Community Blitz program and targeted support for its Cricket Tasmania Disability team. Alongside this, for the first time we sponsored Inclusive Innovations Tasmania to provide opportunities for blind and low vision Tasmanians to participate in cricket games as part of the Tasmanian Inclusion Club Cup.



Every day is an opportunity.

We don’t carry our mistakes, we learn from them,
and create strength through our expertise.



Aurora Energy's Head of Digital Strategy, Chris, credits first-aid training and access to lifesaving equipment for surviving a cardiac arrest at work.

The power of preparedness

When Chris arrived at work on the morning of 23 September 2024, he had no idea the day would become a defining moment in his life.

Following a routine Monday morning meeting at Aurora Energy, Chris suddenly collapsed after suffering a cardiac arrest. What happened next demonstrated the critical importance of workplace preparedness, first-aid training and access to lifesaving equipment.

Fortunately, Aurora Energy had an Automated External Defibrillator (AED) on site and employees trained in CPR who responded immediately.

"I nearly didn't go to work, but I decided to go to work which I think is the key reason why I'm here," Chris said. "One of the key reasons why I am here is that people were there straight away to provide first aid and keep the blood flowing."

Colleagues quickly commenced CPR and used the workplace AED while emergency services were called. Their rapid response helped maintain vital blood flow until Ambulance Tasmania paramedics arrived and took over care.

Responding paramedic, Cairine Coleman-Metcalfe, said the actions of Chris' colleagues played a crucial role in his survival.

> **"While we were able to stabilise Chris and transport him to definitive care, his coworkers' early intervention, the good training they all received and having the AED availability - without that, his outcome could have been very different."**

Chris spent nearly two weeks recovering in hospital, where he learned both the seriousness of what had occurred and the uncertainty surrounding its cause.

"That's when I discovered I'd had a cardiac arrest, which was quite a big thing to hear," he said. "I also found out that they don't know why I had the cardiac arrest, which is also really hard."

In October 2025, Chris was able to reunite with the paramedics who responded that day and express his gratitude to those who helped save his life.

"Thank you to the ambulance crew, thank you to my colleagues at work."

His story highlights the importance of Aurora Energy's commitment to workplace health, safety and emergency preparedness. Through ongoing first-aid training and the provision of AEDs across workplaces, Aurora Energy continues to invest in measures that can make a life-saving difference when every second counts.

The experience also reinforced a broader community message promoted through Restart a Heart Day, an annual awareness campaign encouraging Australians to learn CPR and become familiar with AEDs.

Every minute a person remains in cardiac arrest without CPR or defibrillation significantly reduces their chance of survival. The message is simple: Call. Push. Shock.

Responding Intensive Care Paramedic, Matthew Mallen, said confidence and familiarity with CPR and AEDs can help bystanders take action when it matters most.

"AEDs are designed so that anyone can use them, with or without any formal training. In the case of Chris' colleagues, being familiar with how an AED works and completing CPR and AED training provided that extra bit of confidence to step up and help save his life."

For Aurora Energy, Chris' story serves as a powerful reminder that a strong safety culture extends beyond compliance. It is about creating workplaces where people are equipped, empowered and ready to act in an emergency.

Mental Health training for Leaders

Supporting the wellbeing of our people remained a key focus during the year, with Aurora Energy partnering with our Employee Assistance provider Converge to deliver mental health training for our leaders.

The program was developed in response to leader feedback and tailored to the needs of our workforce, providing practical skills, tools and knowledge to help leaders better support the mental health and wellbeing of their teams. Participants learned how to recognise and respond to potential mental health concerns, navigate sensitive conversations, understand appropriate support pathways and respond effectively in situations where additional assistance may be required.

By investing in leader capability, we strengthened our commitment to creating a psychologically safe workplace where employees feel supported, respected and valued. The opportunity to learn directly from experienced mental health professionals also helped leaders build confidence in supporting their people while reinforcing the importance of empathy, understanding and early intervention.

One of our Customer Service Team Leads, Hafwen, reflected on the mental health training, "What really resonated with me as a leader was learning about the range of support services Converge offers. I found it particularly valuable that employees can access counselling quickly, often within seven minutes if the situation is urgent."

“My biggest takeaway from the mental health training is the importance of being proactive and informed as a leader. Knowing these resources exist means I can confidently guide team members toward the right support, whether they are dealing with stress, conflict, personal challenges, or even practical life issues to connect them with a great range of tools and services," Hafwen said.

The program delivered strong results, with **100 per cent of participants reporting the training was useful and relevant,** and **91 per cent indicating they felt confident supporting team members who may experience mental health challenges.**

The program delivered strong results, with 100 per cent of participants reporting the training was useful and relevant, and 91 per cent indicating they felt confident supporting team members who may experience mental health challenges. The initiative complements Aurora Energy’s ongoing partnership with Converge and ensures employees continue to have access to professional support and resources that promote positive wellbeing outcomes across the organisation.



Investing in internal talent

One of our key priorities throughout the year was investing in the development of our people. We maintained a strong focus on building capability, strengthening leadership and creating opportunities for career progression across the business.

In 2026, 29 employees participated in leadership development programs, while 18.2 per cent of the workforce undertook talent opportunities, including leadership programs, secondments and funded learning. Through initiatives such as the Emerging Leaders Program and targeted development pathways, we continued to strengthen leadership capability and prepare employees for future opportunities.

Our investment in the development of our people has delivered positive results with a number of roles filled through succession planning and targeted development. This reflects the strength of our talent programs and our commitment to developing our people.



Aurora Energy Chief Financial Officer, Django Still, undertook senior acting positions to develop his knowledge and skills which led to his permanent appointment as CFO in 2026.

A significant example of this approach was the appointment of Django Still as Chief Financial Officer (CFO), following the resignation of former CFO James Chisholm. Django had previously acted in the CFO role, and his knowledge and experience during this period saw his capability reconfirmed by both the Board and Aurora Energy's Leadership Team. His appointment followed a clear succession planning process.

Reflecting on his own career journey, Django said acting opportunities had played a critical role in his development.

"I've been with Aurora Energy for nearly 10 years and acting opportunities have provided me with the chance to test myself at the next level. This is a great way to build confidence in your ability and also give you a taste of activities and expectations you may not have known even existed, until you experience the role for yourself. It goes the other way as well – whilst acting roles help you build the skills and knowledge you need for the next step, being internally promoted means you've experienced the challenges of the roles that report into you once you are at the next level, making it easier to support and empathise with those in your team. This goes a long way towards building highly effective teams."

> **"...being internally promoted means you've experienced the challenges of the roles that report into you once you are at the next level, making it easier to support and empathise with those in your team. "**

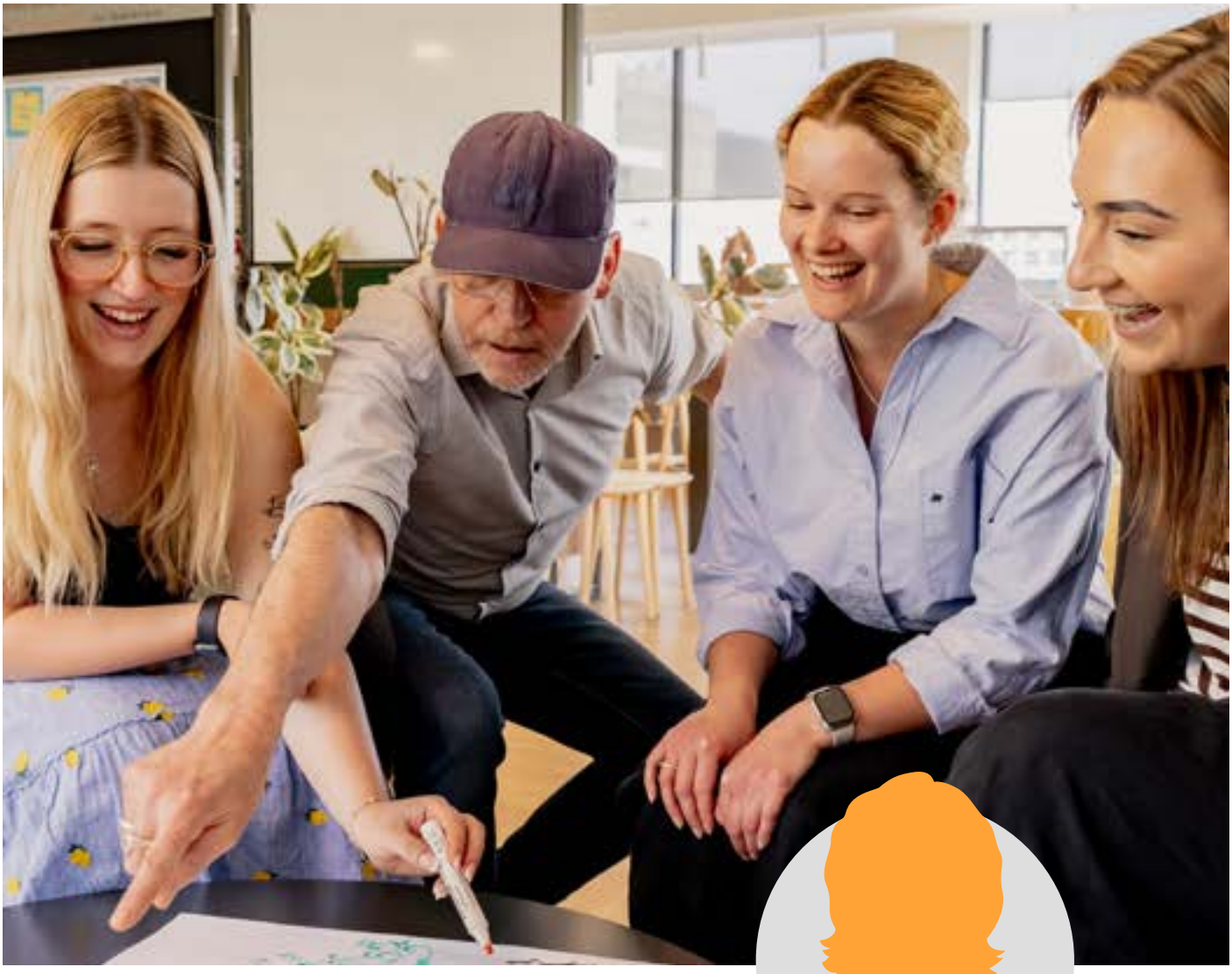
We have also taken steps to help employees better understand the development opportunities available to them and where leadership growth can begin at Aurora Energy.

Building up our leadership capability

We are continuing to invest in our people by supporting nine employees to complete a Leadership and Management qualification over the next 18 months. Of these employees, five are undertaking the Diploma of Leadership and Management and four are undertaking the Certificate IV in Leadership and Management. These qualifications will help participants develop practical leadership skills that support their current roles and future career pathways.

The opportunity was offered to people identified for targeted development outside existing programs. Our people will be using this formal qualification to embed and extend the learning they gained through our internal programs.





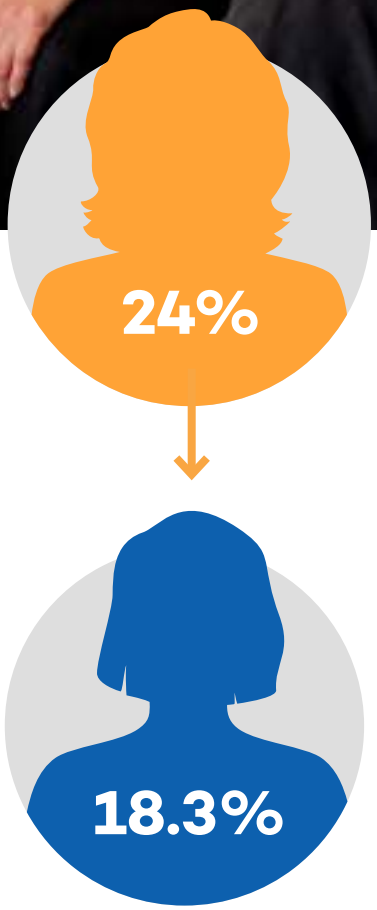
Gender Pay Gap

Gender pay gap is calculated based on the difference between the earnings of women and men across our workforce. Actions to reduce Aurora Energy's gender pay gap (GPG) have contributed to the average GPG reducing from 24 per cent to 18.3 per cent, and the median GPG reducing from 18.6 per cent to 15.6 per cent over the past three years.

The aim of Aurora Energy's GPG actions is to reduce barriers that may exist for attracting, developing and retaining women in our workforce.

Contributing actions to build greater gender diversity into our leadership succession depth resulted in 65 per cent of talent program participants being women and 59 per cent of higher duties opportunities filled by women.

Initiatives and focus this year have seen all hiring managers trained in unconscious bias. Parental leave participation is also encouraging, with men accounting for 57 per cent of parental leave taken during the year, and there's diverse gender representation in interview panels and candidate pools.



Our Diversity, Equity and Inclusion (DEI) approach

We continued to advance our Diversity, Equity and Inclusion (DEI) strategy throughout the year, delivering initiatives that foster a culture where people feel respected, valued and able to contribute their best.

To enable this environment there has been an ongoing focus on strengthening psychological safety, with all employees participating in training on unconscious bias and follow up training on inclusive language beginning with leaders, equipping them with practical skills to communicate respectfully and foster inclusion.

A range of events, awareness activities and recognition days were held across the year, including Lunar New Year and Pride Month. These activities provided opportunities for our people to learn, connect and celebrate the diversity of experiences and perspectives their colleagues share. Our DEI strategy is important to us as it helps strengthen understanding, promote inclusion and reinforce our commitment.

The impact of these efforts is reflected in employee feedback. As Michael, Credit Officer, shares "As someone who is Chinese-Indonesian, this celebration [Lunar New Year] means a lot to me. It's more than just an event, it's about feeling seen, respected and included in the workplace. I'm proud to work in an organisation that embraces different cultures and creates opportunities for people to bring their whole selves to work."

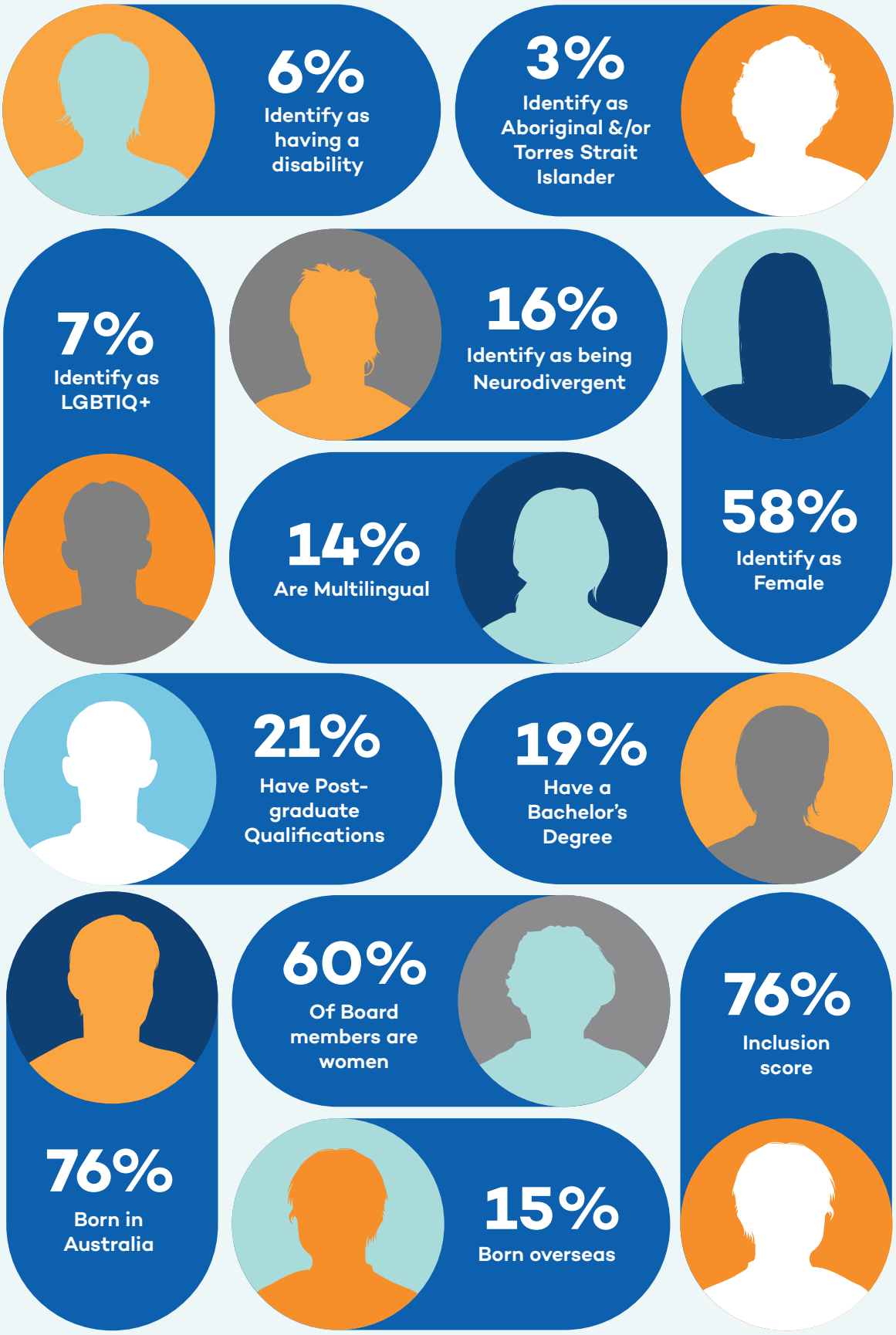
This perspective highlights the positive role that celebrating diversity and recognising important cultural and community events can have in fostering connection and inclusion.



Together, these initiatives demonstrate our ongoing commitment to building a workplace where diversity is valued and all our people have the opportunity to thrive.



Our diversity snapshot.



Based on Aurora Way Survey respondents and other people analytics

Building our workplace culture

A strong workplace culture is built on people who are passionate and driven to support their colleagues and work together to achieve our strategic goals. To get a clearer picture of what our people are collectively experiencing we measure Culture, Psychological Safety, Inclusion, and Workplace Behaviour in the annual Aurora Way Survey.

May's survey saw the highest response rate we've ever received at 86 per cent. This participation tells us that our people are engaged and want to use the survey as an opportunity to provide their genuine feedback anonymously. Our people's feedback directly guides where we spend our time and effort to improve experiences.

All four areas of the survey saw positive movement compared to 2025 results. Culture increased 14 points to 77 per cent, Psychological Safety went up six points to 78 per cent, Inclusion up seven points to 76 per cent, and Workplace Behaviour up 13 – 17 points per comparable question to 89 per cent.

"Aurora does well in promoting a collaborative and customer-focused culture. The strong connection to our purpose of making energy easy for Tasmanians helps employees understand how their work contributes to positive customer outcomes and the success of the business," survey respondent.

A positive workplace culture doesn't happen by accident; it takes consistent effort and a considered approach. We are proud of our culture and will continue to grow our shared culture and experiences. A focus area for FY26/27 is to improve the inclusion experiences of those who live with disability. We will begin this important work by gathering insights from this demographic. This will inform next steps and actions.

Representing our people's work on the national stage

We were honoured to be Tasmania's only finalist in 2025's Australian HR Institute's Awards for the Best Employee Experience. This reflects our deliberate approach to creating and maintaining a positive workplace culture, introducing new technology, and fostering employee engagement. Through this work our people are empowered to deliver better service and customer outcomes in a dynamic energy landscape. We remain committed to creating meaningful interactions and fostering a supportive environment where we deliver positive outcomes for both our people and our organisation and look forward to continuing to share the great work happening here in Tasmania.



Our People Experience team was the only Tasmanian finalist in the 2025 Australian HR Institute's Awards for the Best Employee Experience.

Sponsorship Framework

As a proudly Tasmanian-owned and operated business, Aurora Energy is committed to supporting the communities in which we live and work. Each year, we provide sponsorship and in-kind support to a range of community, sporting and not-for-profit organisations whose activities align with our values and strategic objectives, creating positive outcomes for both the community and Aurora Energy.

In accordance with the Tasmanian Government's Sponsorship Framework Guidelines, Aurora Energy has disclosed below all organisations that received material sponsorship support during the 2025-26 financial year across our sponsorship portfolio.

Organisation Sponsored	Description of Arrangement	Benefits of the arrangement
Council of the Ageing (COTA Tasmania)	Seniors' week sponsorship	Energy education and promotion of services to support seniors, particularly the YES program
Cricket Tasmania Disability Team	Support for CT disability team to attend national competition	Community support and brand activity
Destination Southern Tasmania	Paint The Town Red campaign	Community support and brand activity
Hamlet	Support for Hamlet Cafe to complete electrification of its services	Community support, energy education, brand activity and employee volunteering
Hobart Hurricanes	Funding to support Hurricanes summer season and community activities	Brand activity and energy education
Hockey Tasmania	Primarily funding to make Hookin2Hockey free as well as support for umpires and goalies	Community support and brand activity
Neighbourhood Houses Tasmania	Funding to support NHT annual conference	Energy literacy, community support and brand activity
Netball Tasmania	Support for Tasmanian Emeralds Inclusion team	Community support and brand activity
Ronald McDonald House (RMH)	Overarching support for RMH services to families and fundraising activities such as gala dinner	Community support, brand activity, and staff volunteering
Variety Tasmania	Support for Breakfast clubs, Spin4Kids and Variety of Chefs Ball	Community support and brand activity

Statement of Corporate Intent

Company Overview

Aurora Energy is a State-owned Company established in 1998 under the Electricity Companies Act 1997. Aurora Energy's two shareholders are the Minister for Energy and Renewables and the Treasurer.

Aurora Energy provides electricity and gas retail services in fully competitive markets to more than 270,000 customer connections throughout mainland Tasmania. As part of its retail offering, Aurora Energy offers a range of electricity and gas products tailored to the needs of customers through tariffs, market contracts and payment options.

The principal objectives of the Company as outlined in the Electricity Companies Act 1997 and the Constitution's Memorandum of Association are to:

- operate its activities in accordance with sound commercial practice; and
- maximise its sustainable return to its shareholders.

Aurora Energy pays dividends to the Shareholders, which are used by the Government for the benefit of the Tasmanian community.

Members' Statement of Expectations

Aurora Energy's strategic direction for 2025-26 and beyond has been developed on the basis of a set of underlying business imperatives, outlined in the Members' Statement of Expectations.

These are to:

a) support the lowest possible prices;

b) implement the Government's electricity customer assistance policies in a timely and efficient manner;

c) focus on its core business, the delivery of electricity retail services on mainland Tasmania;

d) operate its activities in accordance with sound commercial practice;

e) maximise its sustainable return to shareholders;

f) operate as an efficient entity providing services in a cost-effective manner and target an underlying cost to serve below the regulatory allowance for a regulated retailer in the Tasmanian market;

g) prudently manage the risks of operating in a competitive retail market in the State;

h) maintain flexibility for a potential future divestment of the business; and

i) maintain a customer-centric focus and efficiently deliver the State's electricity concessions on behalf of the Government.

Key Performance Measures

Strategic Pillar	Performance Measure	2025-26 Target	2025-26 Actual	Outcome
Customer	Customer Value Index Score	>29	29.0	●
	Percentage of customers with an advanced meter	94%	94.71%	●
	aurora+ active users	130k	130.3k	●
	Material cyber or privacy breaches	0	0	●
People	Employee Engagement Score	71%	77%	●
	Medically Treated Injuries	0	1	●
Profitability	Earnings Before Interest & Tax	$9.3M	$12.8M	●
	Returns to Government (Accural)	$6.1M	$9.1M	●
Compliance	Immediate & material reportable breaches	0	3	●

Performance Commentary

Aurora Energy met or exceeded seven out of nine key performance indicators (KPIs) for 2025-26. Pleasingly all customer-focussed KPIs were met, achieving targets across our Customer Value Index Score, AMI Market Penetration, aurora+ active users, and no Cyber and Privacy Breaches.

During 2025-26, Aurora Energy's Employee Engagement score rose for a second year, increasing from 73 per cent to 77 per cent on the previous year.

The immediate and material reportable breaches relate to a historical review of online forms submitted by customers dating back to August 2023 where required Life Support protections were not registered. The cause of these non-compliances has been resolved.

Aurora Energy's profitability measures finished the 2025-26 financial year ahead of target, made possible through favourable Wholesale Earnings, lower operating costs, partly offset by higher Bad Debt and Unaccounted for Energy expense.

There was one medically treated injury reported in the 2025-26 period. This was an isolated incident with no underlying systemic causal factors.

Corporate Governance Statement

Aurora Energy is a proprietary limited company established under the Electricity Companies Act 1997 (Tas) and incorporated under Corporations Law. As a state-owned corporation, its Shareholders are the Minister for Energy and Renewables and Tasmanian Treasurer, on behalf of the Tasmanian community.

Aurora Energy adopts both the Tasmanian Government's Corporate Governance Principles (2008) and has adopted the ASX Corporate Governance Council's Corporate Governance Principles & Recommendations (4th edition). If a contradiction arises between the two, Aurora Energy complies with the Tasmanian Government Principles to reflect their design specifically for government-owned enterprises.

Aurora Energy's Shareholders have issued a series of other guidelines designed to support and complement their Corporate Governance Principles.

The following information summarises Aurora Energy's disclosures against both sets of Principles. A complete set of disclosures and further supporting information is available on Aurora Energy's website: **auroraenergy.com.au**

Board Composition

Aurora Energy is managed by a Board of up to five directors and a management team led by the Chief Executive Officer (CEO).

The Board has two permanent committees: Board People & Culture Committee (P&CC) and Board Audit, Risk and Compliance Committee (BARCC).





Mr Trevor Danos AM

LLB, BEc, GradDipSci, FTSE, FAICD Chair Board Chair
Independent Director
Member – Audit, Risk & Compliance Committee and People & Culture Committee

Trevor was appointed Chair in November 2024. He is a member of Aurora Energy's Board Audit, Risk and Compliance Committee and a member of the Board People & Culture Committee.

Appointed November 2024
Current term: Three-year term appointeduntil 2027 AGM.



Ms Keryn Nylander

BA, FAICD

Independent Director
Chair – People & Culture Committee
Member – Audit, Risk and Compliance Committee

Keryn was appointed a Director in August 2018, and Deputy Board Chair on 26 March 2020. She is Chair of Aurora Energy's Board People & Culture Committee and a member of the Board Audit, Risk and Compliance Committee.

Appointed November 2018
Current term: Three-year term appointed until 2027 AGM.



Mr Rhys Edwards

B.Ec (Hons), MSc Soc.Res, FAICD

Independent Director
Member – Audit, Risk and Compliance Committee and People & Culture Committee

Rhys was appointed a Director in November 2022. He is a member of Aurora Energy's Board People & Culture Committee and a member of the Board Audit, Risk & Compliance Committee.

Reappointed November 2025
Current term: Three-year term appointed until 2028 AGM.



Ms Kellie Benda

BA (Industrial Relations), LLB, MAppFin, Harvard AMP, FAICD

Independent Director
Member – Audit, Risk and Compliance Committee and People & Culture Committee

Kellie was appointed a Director in November 2023. She is a member of Aurora Energy's Board Audit, Risk and Compliance Committee and a member of the Board People & Culture Committee.

Appointed November 2023
Current term: Three-year term appointed until 2026 AGM.



Ms Janine Healey

B. Bus (Accounting), FCAANZS, FAICD, FTIA CTA

Independent Director
Chair – Audit, Risk and Compliance Committee Member – People & Culture Committee

Janine was appointed a Director in November 2022. She is a member of Aurora Energy's Board People & Culture Committee and Chair of the Board Audit, Risk & Compliance Committee.

Reappointed November 2025
Current term: Three-year term appointed until 2028 AGM.



Mr Oliver Cousland

LLB, B.Com, GAICD, GIA (Cert)

Company Secretary/General Counsel

Oliver was appointed Company Secretary/General Counsel in January 2016. He joined Aurora Energy in 2014 and his responsibilities include management of legal services, procurement, risk, compliance, internal audit, government and stakeholder relations, community, corporate affairs, Board secretariat and corporate governance.

Board and Committee Attendance 2025-26

Board Member	Board		BP & CC		BARCC		Board Strategy Sessions	
	Eligible to attend	Attended	Eligible to attend	Attended	Eligible to attend	Attended	Eligible to attend	Attended
Trevor Danos	8	8	3	3	4	4	1	1
Kellie Benda	8	8	3	3	4	4	1	1
Keryn Nylander	8	7*	3	3	4	4	1	1
Janine Healey	8	8	3	3	4	4	1	1
Rhys Edwards	8	8	3	3	4	4	1	1

* Director Nylander was recused from one Board meeting during the year due to a declared conflict of interest.



Leadership Team

From left to right:

Mr Django Still,
CA, BCom, BArts. Chief Financial Officer

Ms Nicole Hunt,
FCPHR, GAICD. Chief People Officer

Mr Will Barbour,
BCom, B.Sc (Hons). Chief Customer Officer

Mr Nigel Clark,
BBus, GAICD, FCPA, CFTP (Snr). Chief Executive Officer

Mr Alistair Burke,
BBus, LLB, GAICD, GIA (Cert). Chief Digital Transformation Officer

Mr Oliver Cousland,
LLB, B.Com, GAICD, GIA (Cert). Company Secretary/General Counsel

Mr Ian Hermanis,
CPA, BCom. Chief Operating Officer

Corporate Governance Principles

Principle 1: Lay solid foundations for management and oversight

Aurora Energy complies with Principle 1.

The Board's role and responsibilities are articulated in the Board Charter and Matters Reserved to the Board, both of which are available on Aurora Energy's website. Amongst other things, the Board governs the business in accordance with the Electricity Companies Act 1997 (Tas); approves high level strategy, policy and risk appetite; monitors performance; oversees risk management and the internal control environment; and maintains communications with Shareholders.

The CEO and Leadership Team manage the business on a day-to-day basis, while the Board's Delegation Policy specifies other responsibilities and powers delegated to management. The Board Charter also sets out the role of the Board Chair and directors' rights to access company information, professional advice and the Company Secretary/General Counsel.

Through the Board People & Culture Committee, the Board evaluates the performance of the CEO and Leadership Team against specific key performance indicators established at the beginning of each year. Evaluations have occurred throughout the year in accordance with the agreed process.

Relevant Charters, Codes and policies, including Matters Reserved to the Board, are available at **auroraenergy.com.au**

Principle 2: Structure the board to add value

Aurora Energy complies with Principle 2.

In accordance with the Constitution, the Shareholders appointed Director Danos Chair at the 2024 Annual General Meeting. As required under the Constitution the Chair of the Board is appointed by the Shareholders annually at the AGM.

The Charter of the Board People & Culture Committee prescribes its responsibilities regarding senior management appointments, performance and succession planning, as well as organisational and remuneration structures. Membership of the Committee and meeting attendances are listed earlier in this section.

Further information on the Board People & Culture Committee is provided under Principle 8. Its Charter and other policies are available at **auroraenergy.com.au**

Principle 3: Promote ethical and responsible decision making

Aurora Energy complies with Principle 3.

The Board Charter commits the Board to maintaining the highest ethical standards. Along with letters of appointment, the Charter expects directors to demonstrate the spirit and intent of Aurora Energy's Code of Conduct as well as comply with all applicable legislation, lawful direction from Shareholders and company policies.

The Board People & Culture Committee oversees the Code of Conduct and its integration into the company's culture. In addition, Aurora Energy also has a number of more specific policies and procedures that relate to our commitment to comply with our legal obligations and to act ethically and responsibly. These include the Compliance Policy, Fraud and Corruption Policy, Public Interest Disclosures ("Whistleblowers") Policy, Workplace Behaviour Policy, Procurement Policy, Modern Slavery Policy and Conflict of Interest, Gifts and Benefits Procedure.

The Code of Conduct and other relevant policies are available at **auroraenergy.com.au**

Right to information disclosures

Aurora Energy complies with the Right to Information Act (Tas) (RTI Act), including through active disclosure of information without the need for formal right to information requests. In accordance with the RTI Act, the following formal assessed disclosures are provided for 2025-26.

Right to Information Act statistics 2025-26	
Number of applications received for assessed disclosures	7
Number of applications for assessed disclosure accepted for decision	5
Number of applications for assessed disclosure where information was disclosed in full	1
Number of accepted applications received and refused, and reason (and relevant section of RTI Act).	1 - failure to make payment (s 16)
Number of applications decided where information requested was exempted from disclosure (and relevant section of RTI Act),	2
Number of applications for internal review and the outcomes.	1 - under review

Public interest disclosures

Aurora Energy is subject to the Public Interest Disclosures Act 2002 (Tas) (PID Act). In accordance with the PID Act, the following disclosures are provided for 2025-26.

Public Interest Disclosure Act statistics 2025-26	
Number of disclosures received and of those, the number determined to be public interest disclosures.	NIL
Number of public interest disclosures investigated, declined to be investigated or substantiated following investigation by Aurora Energy	NIL
Number of disclosures reported by Aurora Energy to Ombudsman	NIL
Number of disclosed matters referred by the Ombudsman to Aurora Energy or taken over by the Ombudsman from Aurora Energy	NIL
The number and types of disclosed matters that were substantiated on investigation and the action taken on completion of the investigation	NIL
Number of recommendations made by the Ombudsman to Aurora Energy	NIL

A copy of the current Public Interest Disclosure Procedures established by Aurora Energy can be located on our website, visit **auroraenergy.com.au**.

Modern Slavery Compliance

Aurora Energy is committed to operating ethically and taking action to assess and address the risks of modern slavery in its supply chain and operations. A number of actions are undertaken to mitigate the risks of modern slavery in the business, including scoping and mapping of the supply chain and appropriate due diligence in the procurement of goods and services. Where possible, Aurora Energy ensures that all key suppliers are contractually required to comply with the Modern Slavery Act 2018 (Cth) ('Modern Slavery Act'). Aurora Energy also has a Modern Slavery Policy, Supplier Code of Conduct and a Public Interest Disclosure Policy which support its commitment to complying with the Modern Slavery Act.

An important part of Aurora Energy's approach to modern slavery is to issue key suppliers with a questionnaire each reporting period. The questionnaire asks suppliers to provide details on their modern slavery policies and training, as well as information about their key suppliers and subcontractors. Where Aurora Energy identifies that remediation of modern slavery risks is required, it will work with the relevant supplier to develop actionable solutions or consider alternative arrangements.

Aurora Energy is currently in the process of obtaining its supplier responses to a modern slavery questionnaire which will help inform its Modern Slavery Statement for 2025-26 which is due by 31 December 2026.

Principle 4: Safeguard integrity in financial reporting

Aurora Energy complies with Principle 4.

The Board Audit, Risk and Compliance Committee oversees corporate and financial reporting processes, risk management and internal control, and compliance and audit frameworks. It is chaired by an independent director who is not the Board Chair.

As part of the end-of-year processes, the Committee received the required declarations by the CEO and CFO, under s295A of the Corporations Act.

As required under the Audit Act 2008 (Tas), the Tasmanian Auditor-General is appointed by the Shareholders at each AGM.

The Board Audit, Risk and Compliance Committee's Charter and relevant policies are available at **auroraenergy.com.au**

Principle 5: Make timely and balanced disclosure

Aurora Energy complies with Principle 5 as it applies to its context.

The Board-approved Shareholder Communications Policy addresses the principles for timely, factual, complete and balanced information. Established processes are in place to recognise and communicate material matters routinely as well as those requiring continuous disclosure. The Chair and CEO met with Shareholders (or their representatives) frequently throughout the year.

Relevant policies are available at **auroraenergy.com.au**

Principle 6: Respect the rights of shareholders

Aurora Energy complies with Principle 6.

Under its Charter and Matters Reserved to the Board, the Board maintains the relationship with the company's Shareholders.

The Constitution and enabling legislation specify the rights and responsibilities of Shareholders. As well, Shareholders can issue various Guidelines and Directives to the company.

Accordingly, the Shareholders have issued a Statement of Expectations to the Board which sets out the Shareholders' expectations in relation to the strategic priorities and performance of the company and is incorporated in Aurora Energy's Corporate Plan and the Board agrees a Statement of Corporate Intent with Shareholders each year.

The Board Charter and relevant policies are available at **auroraenergy.com.au**

Principle 7: Recognise and manage risk

Aurora Energy complies with Principle 7.

As stated under Principle 4, the Board Audit, Risk and Compliance Committee oversees the system of risk management and internal control, amongst other things.

The Committee reviewed Aurora Energy's risk framework during the year. It also reviewed current and emerging risks throughout the year and monitored the status of plans and controls to manage those risks.

The risk management framework addresses all emerging and current risks facing the company. Material risks were discussed directly with Shareholders at regularly scheduled meetings.

The Committee's Charter and relevant policies are available at **auroraenergy.com.au**

Principle 8: Remunerate fairly and responsibly

Aurora Energy complies with Principle 8.

On behalf of the Board, the Board People & Culture Committee oversees Aurora Energy's remuneration framework, including executive remuneration policy, company-wide remuneration strategies, enterprise agreement renegotiations and related matters. Aurora Energy has a Board-approved Executive Remuneration Policy which complies with the Shareholder's Guideline for Director and Executive Remuneration. Directors are paid remuneration as is resolved by the Shareholders from time to time. That remuneration is based on the Government Board and Committee Remuneration Framework administered by the Department of Premier and Cabinet.

The 2025-26 Financial Statements detail the remuneration of directors and key management personnel, and its composition.

The Committee Charter and other policies are available at **auroraenergy.com.au**

Shareholder Directions & Guidelines

In 2025-26, Aurora Energy did not receive any formal directions to undertake non-commercial activities in accordance with the requirements of Section 4.4 of the *Members' Statement of Expectations*.

Buy Local

Under the Buy Local Guidelines for Tasmanian Government Businesses, entities are required to establish appropriate reporting regimes in relation to purchases, consultants and the engagement of Tasmanian businesses and provide details of these annually.

Details for Aurora Energy for the 2025-26 financial year are provided in the table below.

Purchases from Tasmanian Business	FY25	FY26
% of purchases from Tasmanian businesses	97.6%	96.0%
Value of purchases from Tasmanian businesses	$1,216,763,927	$1,234,110,827

Consultancies valued at more than $50,000 (ex GST)				
Name of consultant	Location	Description	Period of engagement	Amount
MinterEllison	VIC	Legal advice	1/07/2025 - 30/06/2026	358,796
Tasmanian Audit Office	TAS	External Audit Services	1/07/2025 - 30/06/2026	195,800
Deloitte Touche Tohmatsu	TAS	Internal Audit Services	1/07/2025 - 30/06/2026	163,937
12 other consultants were engaged for $50,000 or less totalling:				$247,763
Total payments to consultants				**$966,297**

Payment of Accounts

Payment Measure	FY23	FY24	FY25	FY26
Creditor Days	37.0	65.2	51.4	41.9
Number of accounts due for payment	3,361	3,482	3,553	3,657
Number of accounts paid on time	2,717	2,958	2,732	3,124
Amount due for payment	$1,565,857,741	$1,077,755,030	$1,366,733,484	$1,285,528,375
Amount paid on time	$1,552,543,561	$1,039,935,591	$1,349,056,771	$1,276,855,199
Number of payments for interest on overdue accounts	-	-	-	-
Interest paid on overdue accounts	-	-	-	-

Payments not paid in accordance with the due date required further action to be taken before payment could be made. For example, invoices may have been incomplete or inaccurate, or they may have been disputed when the invoice did not match the goods or services provided.

Shareholder Directions & Guidelines (continued)

Overseas Travel

No Aurora Energy employees undertook overseas travel for the company during 2025-26.

Superannuation

Aurora Energy complied with its obligations under the *Superannuation Guarantee (Administration) Act 1992 (Cth)* in respect of employees of Aurora Energy who are members of complying superannuation schemes.

Remuneration Report

Remuneration levels for key management personnel are set in accordance with the Director and Executive Remuneration Guidelines, dated June 2021. Under these Guidelines, remuneration bands for CEO are determined by the Treasurer and reflect the principles outlined in the Guidelines broadly and align with State Service Heads of Agency. Positioning within the bands depends on the complexity and size of the business and the environment in which the business operates. Remuneration for other senior executives is set with reference to the CEO's band.

The CEO is appointed by the Board. The Board consults with the Treasurer when determining the CEO's remuneration package.

The employment terms and conditions of senior executives are contained in individual employment contracts and prescribe the total remuneration, superannuation, annual and long service leave, and salary sacrifice provisions.

The performance of each senior executive, including the CEO, is reviewed annually which includes a review of their remuneration package. The terms of employment of each senior executive, including the CEO, contain a termination clause that requires the senior executives or the Board to provide a minimum notice period of three months for senior executives and six months for the CEO prior to the termination of the contract. Whilst not automatic, contracts can be extended.

Aurora Energy's approach to executive remuneration supports the ability to attract, retain and motivate competent and experienced executive management personnel, while aligning with Aurora Energy's capacity to be a stand-alone electricity retailer in a competitive market.

Salary positioning is determined by the skills and experience the individual brings to the role, market factors (e.g. scarcity of particular skills in the market), performance in role and Aurora Energy's ability to fund remuneration increases year on year.

For details of payments made to senior executives, refer to note D4 of the Financial Statements. Aurora Energy does not currently offer performance based payments. In the event that a program is implemented, the requirements outlined in the Guidelines will be adopted.

Financial Report

Aurora Energy Pty Ltd Financial Report
for year ended 30 June 2026

ABN 85 082 464 622



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Directors' Report

Directors' report on the operations of the company and on the Financial Statements for the Financial Year Ended 30 June 2026.

Directors

The Directors of the company in office between 1 July 2025 and the date of this report were Mr T. Danos AM (Chair), Ms K. Nylander, Mrs J. Healey, Mr R. Edwards and Ms K. Benda.

Principal Activities

The primary purpose of the company is the retailing of electricity to Tasmanian customers. A further purpose is to undertake the retailing of gas.

Review and Results of Operations

The following table outlines key financial information for the company:

Indicator ($M)	2025-26	2024-25	Var.
Operating Revenue	963.0	977.7	(14.7)
Profit Before Tax	12.6	6.1	6.5
Total Comprehensive Income	(32.7)	(11.9)	(20.8)
Underlying Profit Before Tax[1]	13.1	7.7	5.4
Net assets	48.4	85.9	(37.5)
Cash on Hand	24.0	60.2	(36.2)
Shareholder Returns[2]	8.4	6.0	2.4

[1] Underlying Profit Before Tax is Profit Before Tax less unrealised derivative fair value movements and onerous contract provision movements.
[2] Shareholder returns is calculated on a cash basis and includes dividends paid and other distributions.

Aurora Energy reported a Profit Before Tax of $12.6M for 2025-26. The 2025-26 result represents an improved performance from the prior year Profit Before Tax of $6.1M. Bad debt expense increased notably in 2025-26, driven by increased cost-of-living pressures and the Australian Government Energy Bill Relief funding ending part way through the financial year.

Aurora Energy's net asset position as at 30 June 2026 was $48.4M, a decrease of $37.5M from the previous year. The main driver of the net asset position was the change in the value of electricity derivatives as at 30 June 2026. This reduction was driven by the decrease in observable forward electricity contract prices late in the financial year.
Aurora Energy's cash position at 30 June 2026 was $24M, a $36.2M reduction from the previous year. The balance at 30 June 2025 benefitted from cash received in advance for the Government rebates, which was offset by lower receipts from customers in the first quarter of FY26.

Changes in State of Affairs

There have been no significant changes in the state of affairs of Aurora Energy for the 2025-26 financial year.

Subsequent Events

There have been no matters or circumstances that have arisen since the end of the financial year that have significantly affected, or may significantly affect Aurora Energy, its operations or results in the reporting period.

Environmental Regulation

The operations of the company are subject to State and Commonwealth environmental legislation including the Tasmanian Environmental Management and Pollution Control Act 1994 and Commonwealth Environmental Protection and Biodiversity Conservation Act 1999. No environmental protection notices were served, prosecutions launched, or fines issued against Aurora Energy under environmental legislation during the year under review.

Likely Future Developments

External market forces continue to drive significant change across the energy sector globally, nationally, and locally. At a global level, geopolitical tensions are raising significant concerns around energy security. These concerns are materially raising costs within Australia, intersecting with cost-of-living pressures to deepen impacts on household budgets. The energy transition continues to accelerate, with renewable generation sitting at 45.6 per cent of the National Electricity Market (NEM) in Q1 2026. Technological advances, particularly the widespread adoption of AI and the increased need for data centres, are pointing towards changes in energy supply and demand at a scale that is unprecedented with a variable range of outcomes.

Customer preferences continue to shift towards electrification, with solar and battery installations in Australia exceeding 400,000 since the introduction of Federal Government rebates. Regulatory changes across the NEM to support this shift are also increasing in both frequency and scope. This trend towards consumer energy resources is shifting the competitive environment and poses questions for the role of energy retailers as customers become more autonomous and able to generate and store their own energy. At Aurora Energy, we are seeking a path that maintains consumer relevance and financial stability within this changing environment.

Dividends

In respect of the financial year ended 30 June 2025, a final dividend of $4.845M was paid to the Shareholder on 12 December 2025.

In line with the requirements of Aurora Energy's Constitution and the Dividend Guideline for Tasmanian Government Businesses, the dividend related to 2025-26 profits will be recommended prior to 31 October 2026.

Indemnification and Insurance

Aurora Energy has indemnified its directors and executive officers to the extent permitted by law against liabilities and legal costs incurred by them while acting in their capacity as directors and executive officers of the company.

The company has insured its directors, Company Secretary/ General Counsel and executive officers of the company against liabilities as permitted by the Corporations Act 2001. The contract of insurance prohibits disclosure of the nature of the liability and the amount of the premium.

During or since the end of the financial year the company has not indemnified or made a relevant agreement to indemnify the auditor of the company against a liability incurred as the auditor. In addition, the company has not paid, or agreed to pay, a premium in respect of a contract insuring against a liability incurred by the auditor.

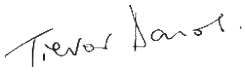
Auditor's Independence Declaration

A copy of the auditor's independence declaration as required under Section 307C of the Corporations Act 2001 is set out on the following page.

Rounding of Amounts

The company is a company of the kind referred to in ASIC Corporations (Rounding in Financials/Directors' Reports) Instrument 2016/191, dated 24 March 2016. In accordance with that Corporations Instrument, amounts in the Directors' Report and the Financial Statements are rounded off to the nearest thousand dollars, unless otherwise indicated.

Signed in accordance with a resolution of the Directors:



Mr T. Danos AM
Chair

27 August 2026



Mrs J. Healey
Director

27 August 2026

Audit Tasmania

Level 2, 144 Macquarie Street, Hobart, Tasmania, 7000
Postal Address GPO Box 851, Hobart, Tasmania, 7001
Phone: 03 6173 0900
Email: admin@audit.tas.gov.au
Web: www.audit.tas.gov.au

27 August 2026

The Board of Directors
Aurora Energy Pty Ltd
GPO Box 191
HOBART TAS 7000

Dear Board Members

Auditor's Independence Declaration

In accordance with section 307C of the *Corporations Act 2001*, I provide the following declaration of independence.

As the auditor of the financial report of the Aurora Energy Pty Ltd for the financial year ended 30 June 2026, I declare that to the best of my knowledge and belief, there have been no contraventions of:

(a) the auditor independence requirements of the *Corporations Act 2001* in relation to the audit

(b) any applicable code of professional conduct in relation to the audit.

In accordance with the *Corporations Act 2001* a copy of this declaration must be included in the Directors' Report.

Yours sincerely



David Bond
Assistant Auditor-General
Delegate of the Auditor-General



Directors' Declaration

In accordance with a resolution of the directors of Aurora Energy Pty Ltd, we state that:

In the opinion of the directors:

(a) the financial statements and notes of the company are in accordance with the Corporations Act 2001, including:

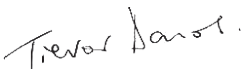
(i) giving a true and fair view of the company's financial position as at 30 June 2026 and of its performance for the year ended on that date;

(ii) complying with Australian Accounting Standards and the Corporations Regulations 2001.

(b) The financial statements and notes comply with International Financial Reporting Standards (with the exception of the early adoption of the ISSB Standards: IFRS S1 and IFRS S2) as disclosed in Note A.

(c) there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

On behalf of the Board



Mr T. Danos AM
Chair

27 August 2026



Mrs J. Healey
Director

27 August 2026

AURORA ENERGY PTY LTD

ABN 85 082 464 622

Statement of comprehensive income for the financial year ended 30 June 2026

	Note	2026 $'000	2025 $'000
Revenue			
Sales revenue from contracts with customers	B1(a)	955,352	971,983
Interest revenue	B1(b)	2,686	2,102
Other revenue	B1(c)	4,946	3,635
Total revenue		962,984	977,720
Expenses			
Energy and network purchases		(864,642)	(892,744)
Functional expenses	B1(e)	(74,705)	(70,854)
Finance expenses	B1(f)	(230)	(219)
Depreciation and amortisation expense	B1(g)	(3,344)	(3,746)
Other expenses from operating activities	B1(h)	(6,892)	(4,016)
Impairment		(560)	-
Total expenses		(950,373)	(971,579)
Profit before income tax equivalent expense		12,611	6,141
Income tax equivalent expense	B2(a)	(4,225)	(1,833)
Profit for the year from continuing operations		8,386	4,308
Other comprehensive income			
Items that will not be reclassified subsequently to profit or loss			
Actuarial superannuation re-measurement gains	D(i)	73	3
Income tax equivalent relating to items that may be reclassified subsequently	B2(b)	(22)	(1)
		51	2
Items that may be reclassified subsequently to profit or loss			
Cash flow hedges:			
Gain/(loss) taken to equity	F3(b),E1(h)	(29,580)	19,744
Transferred to profit for the year	F3(b),E1(h)	(29,203)	(42,842)
Income tax equivalent relating to items that may be reclassified subsequently	B2(b),F3(b)	17,635	6,930
		(41,148)	(16,168)
Other comprehensive income for the year net of income tax equivalent		(41,097)	(16,166)
Total comprehensive income for the year		(32,711)	(11,858)

Notes to and forming part of the accounts are included on pages 63 to 98

AURORA ENERGY PTY LTD

ABN 85 082 464 622

Statement of financial position as at 30 June 2026

	Note	2026 $'000	2025 $'000
ASSETS			
Current assets			
Cash and cash equivalents	B3	24,048	60,204
Trade and other receivables	C1	124,296	137,623
Inventories	C2	4,522	6,239
Current tax asset	B2(c)	1,267	3,847
Financial assets	C3	19,323	116,176
Other current assets	C4	5,254	5,778
Total current assets		178,710	329,867
Non-current assets			
Property, plant and equipment	C5	5,693	6,565
Right-of-use assets	C12(a)	3,187	4,453
Deferred tax assets	B2(d)	18,268	14,165
Intangible assets	C6	2,181	3,253
Financial assets	C7	46,843	30,469
Total non-current assets		76,172	58,905
Total assets		254,882	388,772
LIABILITIES			
Current liabilities			
Trade and other payables	C8	121,122	208,863
Provisions	C9	4,960	5,767
Lease liabilities	C12(b)	930	840
Contract liabilities	C10	38,291	55,546
Financial liabilities	C11	25,845	5,003
Total current liabilities		191,148	276,019
Non-current liabilities			
Deferred tax liabilities	B2(d)	3,373	16,763
Provisions	C9	4,440	2,360
Lease liabilities	C12(b)	3,849	5,433
Financial liabilities	C11	3,695	2,264
Total non-current liabilities		15,357	26,820
Total liabilities		206,505	302,839
Net assets		48,377	85,933
EQUITY			
Issued capital	F1	50,212	50,212
Reserves	F3	(9,121)	32,027
Retained earnings	F2	7,286	3,694
Total Equity		48,377	85,933

Notes to and forming part of the accounts are included on pages 63 to 98

AURORA ENERGY PTY LTD

ABN 85 082 464 622

Statement of changes in equity for the financial year ended 30 June 2026

	Note	Share Capital $'000	Cash flow Hedge Reserve $'000	Retained Earnings $'000	Total Equity $'000
Balance 30 June 2024		50,212	48,195	289	98,696
Transactions with owners in their capacity as owners:					
Dividends paid	B4	-	-	(905)	(905)
		50,212	48,195	(616)	97,791
Profit for the period		-	-	4,308	4,308
Other comprehensive income		-	(16,168)	2	(16,166)
Total comprehensive income for the period		-	(16,168)	4,310	(11,858)
Balance 30 June 2025		50,212	32,027	3,694	85,933
Transactions with owners in their capacity as owners:					
Dividend paid	B4	-	-	(4,845)	(4,845)
		50,212	32,027	(1,151)	81,088
Profit for the period		-	-	8,386	8,386
Other comprehensive income		-	(41,148)	51	(41,097)
Total comprehensive income for the period		-	(41,148)	8,437	(32,711)
Balance 30 June 2026		50,212	(9,121)	7,286	48,377

Notes to and forming part of the accounts are included on pages 63 to 98

AURORA ENERGY PTY LTD

ABN 85 082 464 622

Statement of cash flows for the financial year ended 30 June 2026

	Note	2026 $'000	2025 $'000
Cash flows from operating activities			
Receipts from customers		1,010,440	942,865
Government support payments received		36,052	108,193
Interest received		2,834	2,102
Payments to suppliers and employees		(1,037,773)	(1,060,815)
Interest and other finance costs paid		(1,006)	(1,032)
Income tax equivalents paid		(1,525)	(3,199)
Net cash provided by/(used in) operating activities	B3(b)	9,022	(11,886)
Cash flows from investing activities			
Payment for property, plant and equipment		(783)	(3,325)
Payment for intangible assets		(475)	(193)
Net cash used in investing activities		(1,258)	(3,518)
Cash flows from financing activities			
Proceeds from borrowings		5,000	93,000
Repayment of borrowings		(5,000)	(93,000)
Repayment of lease liabilities	B3(c)	(840)	(788)
Lease incentives received		-	598
Dividend paid	B4	(4,845)	(905)
Large scale generation certificates shortfall (surrender)/refund	C3,C7	(38,235)	15,301
Net cash (used in)/provided by financing activities		(43,920)	14,206
Net decrease in cash and cash equivalents		(36,156)	(1,198)
Cash and cash equivalents at the beginning of financial year		60,204	61,402
Cash and cash equivalents at the end of financial year	B3	24,048	60,204

Notes to and forming part of the accounts are included on pages 63 to 98

Section A: Corporate information and basis of preparation

A1 Company information

Aurora Energy Pty Ltd (the company) is a private for-profit company incorporated in Australia and operating in Australia.

Aurora Energy's registered office and principal place of business is Level 4, 50 Elizabeth Street, Hobart, Tasmania 7000.

The primary purpose of the company is the retailing of electricity to Tasmanian customers. A further purpose is to undertake the retailing of gas.

The financial statements were authorised for issue by the Directors on 27 August 2026.

A2 Basis of preparation

The financial report is a general purpose financial report prepared on an accrual basis under the historical cost convention with the exception of certain plant and equipment and corresponding depreciation, and derivative financial instruments which are carried at fair value.

The Directors have, at the time of approving the financial statements, a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus, they continue to adopt the going concern basis of accounting in preparing the financial statements.

The company is a company of the kind referred to in ASIC Corporations (Rounding in Financials/Directors' Reports) Instrument 2016/191, dated 24 March 2016. In accordance with that Corporations Instrument, amounts in the Financial Statements are rounded off to the nearest thousand dollars, unless otherwise indicated.

A3 Statement of compliance

The financial report is prepared in accordance with:

- *Corporations Act 2001* as amended;
- *Electricity Companies Act 1997* and Treasurer's Instructions issued under the *Government Business Enterprises Act 1995*; and
- Australian Accounting Standards (AASBs) and complies with other requirements of the law.

In the current year, the company has adopted all the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and effective for the current annual reporting period. The financial statements and notes also comply with International Financial Reporting Standards (with the exception of the early adoption of the ISSB Standards: IFRS S1 and IFRS S2) as disclosed in Note A4.

A4 New and revised standards

The adoption of the following new and revised Standards has no material impact on the financial statements of the company.

- *AASB 136/AASB 137 – Disclosures about uncertainties in the Financial Statements (AASB 2026-1)*

The following standards and amendments were available for early adoption but have not been applied by the company in these financial statements:

- *AASB 9/AASB 7 – Classification and Measurement of Financial Instruments*
- *AASB 18 – Presentation and Disclosure in Financial Statements*
- *AASB S1 – General Requirements for Disclosure of Sustainability – related Financial Information*
- *AASB S2 – Climate – related Disclosures*

A4 New and revised standards (continued)

The company anticipates that the adoption of these Standards in future periods will have no material financial impact on the financial statements of the company. There may be some changes in the disclosures made.

These Standards and Interpretations will be first applied in the financial report of the company that relates to the annual reporting period beginning after the effective date of each pronouncement.

A5 Significant accounting judgements

Judgements made by Aurora Energy in the application of accounting standards that have significant effects on the financial statements and estimated with a significant risk of material adjustments in the next year are disclosed, where applicable, in the relevant notes to the financial statements. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in note E3.

A6 Comparisons with previous year

Where necessary, comparative figures are adjusted to conform with changes in presentation in the current year.

Section B: Detailed information on financial performance

B1 Operating Profit

Accounting Policy

Revenue recognition and unbilled electricity sales

Revenue is recognised and measured at the fair value of the consideration received or receivable to the extent it is probable that the economic benefits will flow to the entity and the revenue can be reliably measured.

Sales revenue from contracts with customers

Revenue from the sale of electricity to retail customers is recognised at the time of the provision of the electricity to the customer. Income from the sale of retail electricity is the value of electricity units supplied to customers during the year. Included in this income is unbilled electricity (a contract asset). Unbilled electricity sales is an estimate of the value of electricity units supplied to customers between the date of the last meter reading and the year end, and is included in electricity sales (refer notes C1 and E3). Electricity and gas sales are recognised at a point in time when they pass through a meter, and this is regarded as the satisfaction of performance obligations by Aurora Energy. No costs incurred in obtaining contracts with customers are recognised as contract assets.

As a practical expedient, the performance obligations remaining on contracts with customers are not disclosed as Aurora Energy has a right to consideration from customers in an amount that corresponds directly with the value to the customers of the performance obligations completed to date.

Revenues are not accrued or deferred for amounts that are allowed to be recovered from customers (or credited to them) through regulatory pricing mechanisms in future years. These include amounts that are recoverable or will result in credits to customers as a direct result of under or over recoveries in the current and prior periods.

Revenue is disclosed net of concessions and waivers. Concession discounts and waivers represent variable consideration under AASB 15 Revenue from contracts with customers, which requires electricity revenue to be disclosed on a net basis.

Interest and other revenue

Interest revenue relates to interest earned on cash investments and overdue customer electricity debt.

Other revenue includes rental income from sub-lease arrangement, connection and service order fees, and concession administration fees.

		2026 $'000	2025 $'000
B1(a)	**Sales Revenue from contracts with customers**		
	Sales to Residential Electricity Customers	543,849	518,539
	Sales to Business Electricity Customers	402,478	445,458
	Sales to Residential Gas Customers	6,218	5,370
	Sales to Business Gas Customers	2,807	2,616
		955,352	971,983
B1(b)	**Interest revenue**		
	Money market investments	52	45
	Bank investments	1,348	1,618
	Trade receivables	1,286	439
		2,686	2,102
B1(c)	**Other revenue**		
	Connection & services order fees	4,466	2,989
	Other	480	646
		4,946	3,635

B1 Operating Profit (continued)

	2026 $'000	2025 $'000
B1(d) Electricity derivative fair value movements		
Gain/(loss) on derivatives in a fair value hedge accounting relationship (note E1(h))	-	(10,728)
Gain/(loss) on adjustment to hedged item in a fair value hedge accounting relationship (note E1(h))	-	10,728
	-	-
B1(e) Functional expenses		
Labour	(36,199)	(36,332)
IT, communication and other service fees and charges	(38,506)	(34,522)
	(74,705)	(70,854)
B1(f) Finance expenses		
Interest expense on leasing arrangements (note C12(c))	(236)	(231)
Other finance expenses	6	12
	(230)	(219)
B1(g) Depreciation and amortisation		
Property, plant and equipment depreciation (note C5)	(1,066)	(898)
Intangibles amortisation (note C6)	(1,547)	(2,123)
Right-of-use assets (note C12(c))	(731)	(725)
	(3,344)	(3,746)
B1(h) Other expenses		
Credit losses on trade receivables (note C1(a))	(6,892)	(4,016)

B2 Income Tax

Accounting Policy

The *Electricity Companies Act 1997* Section 14 requires the company to comply with part 10 of the *Government Business Enterprises Act 1995*. The company is required to calculate a tax equivalent as if it were a company subject to Commonwealth income tax laws.

(i) Current tax is calculated by reference to the amount of income taxes payable or recoverable in respect of the taxable profit or tax loss for the period. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by reporting date. Current tax for current and prior periods is recognised as a liability (or asset) to the extent that it is unpaid (or refundable).

(ii) Deferred tax is accounted for using the comprehensive balance sheet liability method in respect of temporary differences arising from differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax base of those items.
In principle, deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that sufficient taxable amounts will be available against which deductible temporary differences or unused tax losses and tax offsets can be utilised. However, deferred tax assets and liabilities are not recognised if the temporary differences giving rise to them arise from the initial recognition of assets and liabilities (other than as a result of a business combination) which affects neither taxable income nor accounting profit.
Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period(s) when the asset and liability giving rise to them are realised or settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by reporting date. The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the company expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

(iii) Current and deferred tax for the period is recognised as an expense or income in the statement of comprehensive income, except when it relates to items credited or debited directly to equity, in which case the deferred tax is also recognised directly in equity, or where it arises from the initial accounting for a business combination, in which case it is taken into account in the determination of goodwill or excess.

	2026 $'000	2025 $'000
B2 Income tax		
(a) Income tax recognised in profit or loss		
Tax expense comprises:		
Current tax expense	4,225	1,833
Total tax expense from continuing operations	4,225	1,833
Profit/(loss) before income tax equivalent expense	12,611	6,141
Income tax equivalent expense calculated at 30%	3,783	1,842
Effect of expenses that are non-deductible in determining taxable profit	442	(9)
Income tax equivalent expense	4,225	1,833
(b) Income tax recognised directly in equity		
The following current and deferred amounts were charged directly to equity during the period:		
Deferred tax:		
Financial instruments	17,635	6,930
Provisions	(22)	(1)
	17,613	6,929

B2 Income Tax (continued)

	2026 $'000	2025 $'000
(c) Current tax assets and liabilities		
Income tax (receivable)/payable:	(1,267)	(3,847)
(d) Deferred tax balances		
Deferred tax assets comprise:		
Temporary differences	18,268	14,165
Deferred tax liabilities comprise:		
Temporary differences	(3,373)	(16,763)
Net deferred asset/(liability)	14,895	(2,598)

Taxable and deductible temporary differences arise from the following:

2026

	Opening balance $'000	Charged to income $'000	Charged to equity $'000	Closing Balance $'000
Gross deferred tax liabilities:				
Property, plant and equipment	701	(265)	-	436
Financial instruments & other	16,062	4,510	(17,635)	2,937
	16,763	4,245	(17,635)	3,373
Gross deferred tax assets:				
Provisions	11,395	(130)	(22)	11,243
Financial instruments & other	2,338	4,508	-	6,846
Property, plant and equipment	432	(253)	-	179
	14,165	4,125	(22)	18,268
Net deferred tax asset/(liability)	(2,598)	(120)	17,613	14,895

2025

	Opening balance $'000	Charged to income $'000	Charged to equity $'000	Closing Balance $'000
Gross deferred tax liabilities:				
Property, plant and equipment	1,041	(340)	-	701
Financial instruments & other	26,317	(3,325)	(6,930)	16,062
	27,358	(3,665)	(6,930)	16,763
Gross deferred tax assets:				
Provisions	9,971	1,425	(1)	11,395
Financial instruments & other	5,663	(3,325)	-	2,338
Property, plant and equipment	471	(39)	-	432
	16,105	(1,939)	(1)	14,165
Net deferred tax asset/(liability)	(11,253)	1,726	6,929	(2,598)

B3 Cash and cash equivalents

Accounting Policy

Cash and cash equivalents in the statement of financial position comprise cash at bank and in hand and short-term deposits with an original maturity of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

For the purposes of the statement of cash flows, cash and cash equivalents consist of cash and short-term deposits as defined above, net of outstanding bank overdrafts. Any bank overdrafts are included within trade and other payables on the statement of financial position.

	2026 $'000	2025 $'000
Bank balances	23,448	59,604
Money market investments	600	600
Cash and cash equivalents	24,048	60,204

Aurora Energy's cash and cash equivalents are subject to internal and external restrictions that limit amounts available for discretionary or future use. These include:

Restricted funds		
Security deposits held	5,816	6,483
Employee provisions	7,383	6,589
Total restricted funds	13,199	13,072
Unrestricted cash and cash equivalents	10,849	47,132

In addition to these restricted funds, Aurora Energy also has Contract Liabilities at Note C10(a) of $38.3M (2025: $55.5M) that represent customer accounts paid in advance.

(a) Financing facilities

The company had access to financing facilities at 30 June as indicated below:

2026	Facility Limit $'000	Facility Used $'000	Balance $'000
Borrowing Facilities	215,000	-	215,000
Bank Guarantee Facilities	280,000	205,700	74,300
	495,000	205,700	289,300

2025	Facility Limit $'000	Facility Used $'000	Balance $'000
Borrowing Facilities	175,000	-	175,000
Bank Guarantee Facilities	320,000	177,700	142,300
	495,000	177,700	317,300

Under the Tasmanian Public Finance Corporation Act 1985, the Government has provided a guarantee of Aurora Energy's borrowings from the Tasmanian Public Finance Corporation. As at 30 June 2026, this support was limited to a maximum of $495.0M (2025: $495.0M).

B3 Cash and cash equivalents (continued)

	2026 $'000	2025 $'000
(b) Reconciliation of profit for the period to net cash provided by operating activities		
Operating profit after income tax equivalents	8,386	4,308
Depreciation and amortisation of non-current assets	3,344	3,746
Impairment of non-current assets and liabilities	560	-
Increase in onerous contract provision	479	1,538
Decrease/(increase) in accrued interest/market traded receivables	82,205	(24,595)
Decrease/(increase) in other assets	524	(1,113)
Decrease in inventories	1,717	6,957
Decrease in trade and other receivables	13,327	22,751
Decrease/(increase) in deferred and current taxes	2,698	(1,365)
(Decrease)/increase in trade and other payables	(87,830)	10,180
Increase in employee provisions	867	671
Decrease in contract liabilities	(17,255)	(34,964)
Net cash provided by/(used in) operating activities	9,022	(11,886)

(c) Reconciliation of changes in liabilities arising from financing activities

	2025 $'000	Cash Flows $'000	Non-cash changes $'000	2026 $'000
Lease liabilities	6,273	(840)	(654)	4,779
Total changes in liabilities arising from financing activities	6,273	(840)	(654)	4,779

B4 Dividends

	2026 $'000	2025 $'000
Declared and paid, dividends on ordinary shares	4,845	905

Section C: Detailed information on statement of financial position items

C1 Current trade and other receivables

Accounting Policy

Trade receivables and other receivables are recorded at amounts due less any allowance for expected credit losses (ECLs). Due to their short-term nature, they are not discounted. Trade receivables are non-interest bearing and are generally on terms from 14 to 30 days. The balance of the allowance for ECLs is reviewed monthly using a provision matrix to measure credit losses. The provision rates are based on days past due. The calculation reflects the probability-weighted outcome and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions.

	2026 $'000	2025 $'000
Trade receivables	62,708	63,376
Accrued income	21,244	28,624
Unbilled energy sales	67,819	74,652
Provision for expected credit losses	(27,475)	(29,029)
	124,296	137,623

C1 Current trade and other receivables (continued)

Trade receivables of $62.7M (2025: $63.4M) have an average period outstanding of 21.61 days (2025: 21.51 days).

	2026 $'000	2025 $'000
(a) Movement in the allowance for expected credit losses of debts:		
Balance at the beginning of the year	29,029	27,135
Credit losses recognised on receivables	6,892	4,016
Amounts written off as uncollectable	(8,705)	(2,380)
Amounts recovered during the year	259	258
Balance at the end of the year	27,475	29,029

Debtor collectability is assessed on an ongoing basis and any resulting credit losses are recognised in the income statement. To measure expected credit losses, trade receivables and unbilled revenue balances have been grouped based on shared credit risk characteristics and ageing profiles. A debtor balance is written off when recovery is assessed to be no longer possible.

(b) Credit risk exposure of trade receivables and contract assets

2026	Trade receivables							
			Days past due					
	Accrued Income & Unbilled Energy $'000	Current $'000	<30 days $'000	30-60 days $'000	61-180 days $'000	>180 days $'000	Total Receivables $'000	Total $'000
Expected credit loss rate	4.78%	5.48%	16.64%	36.66%	67.06%	89.41%		
Gross carrying amount	89,063	28,473	8,037	2,957	6,893	16,348	62,708	151,771
Expected credit loss	4,254	1,560	1,337	1,084	4,622	14,618	23,221	27,475

2025	Trade receivables							
			Days past due					
	Accrued Income & Unbilled Energy $'000	Current $'000	<30 days $'000	30-60 days $'000	61-180 days $'000	>180 days $'000	Total Receivables $'000	Total $'000
Expected credit loss rate	3.44%	4.31%	13.82%	30.01%	58.4%	88.84%		
Gross carrying amount	103,276	26,637	6,948	2,297	5,746	21,748	63,376	166,652
Expected credit loss	3,554	1,148	960	689	3,356	19,322	25,475	29,029

The company holds no collateral over these balances, with the exception of a small number of large customers for which account security has been determined necessary to mitigate their risk of default.

C2 Inventories

Accounting Policy

Inventories including renewable energy certificates are carried at the lower of cost and net realisable value.

Renewable Energy Target measures are contained in the Federal renewable energy legislation that commenced on 1 April 2001. The aims of the measures are to increase the proportion of energy from renewable generators. Renewable energy generators are able to issue Renewable Energy Certificates (REC), where 1 REC is 1MWh of electricity based on the amount of renewable energy generated from a defined renewable source. From 1 January 2011, the scheme was split into two parts, the Large-scale Renewable Energy Target (LRET) and the Small-scale Renewable Energy Scheme (SRES). Retailers are required to purchase sufficient Large-scale Generation Certificates (LGCs) and Small-scale Technology Certificates (STCs) (based on a percentage of the retailers' energy acquisitions) to meet their obligations under the Act for each calendar year. STCs are submitted to the Regulator on a quarterly basis and LGCs in February of each year. The price of RECs (LGCs and STCs) varies, so the company has implemented a purchasing target to mitigate market risk. Aurora Energy, to mitigate its market risk, acquires its RECs by forward REC purchase contracts in accordance with the benchmark, with purchases on the spot market and from the STC Clearing House. This allows Aurora Energy to lock in a price for the future delivery and settlement of RECs. The liability for the acquittal of RECs is recognised in the statement of financial position, trade and other payables, on a continuous basis as electricity is purchased. The expense for RECs is recognised on the statement of comprehensive income, within energy and network purchases, on a continuous basis as electricity is purchased.

Any RECs purchased but not yet remitted to the Regulator are included in inventory.

	2026 $'000	2025 $'000
Renewable energy certificates (valued at cost or net realisable value)	4,522	6,239

Renewable energy certificates recognised as an expense for the year ended 30 June 2026 totalled $35.8M (2025: $53.3M).

C3 Current financial assets

Interest accrued	-	148
Market traded receivables[1]	129	82,186
Derivative contracts (at fair value) (note E1)	7,904	33,842
Large-scale generation certificates shortfall (refundable) (note C7)	11,290	-
Total current financial assets	19,323	116,176

[1]The market traded receivables relate to contracts for difference for energy purchases and are neither past due nor impaired. There are no indications that these debtors will not meet their payment obligations.

C4 Other current assets

Prepayments	1,045	1,540
Customer services obligation recoveries[2]	4,209	4,238
	5,254	5,778

[2] Customer services obligation recoveries relate to accrued customer concession recoveries not yet billed to the State Government.

C5 Property, plant and equipment

Accounting Policy

(i) Valuation

The value of property, plant and equipment is recorded at depreciated cost adjusted for any accumulated impairment losses.

(ii) Depreciation

Depreciation on property, plant and equipment is based on the straight-line method so as to write off the net cost or other revalued amount of each asset over its expected useful life. Leasehold improvements are depreciated over the period of the lease or estimated useful life, whichever is the shorter, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each annual reporting period.

In accordance with Australian Accounting Standard AASB 116 Property, Plant and Equipment balances of accumulated depreciation are transferred to the appropriate asset accounts when assets are revalued each year.

The depreciation rates used for each class of assets were consistent with prior year and listed below:

Class of non-current asset	Depreciation Rate
Computer equipment	33.3%
Leasehold improvements	10% - 67%
Other	10% - 33.3%

	2026 $'000	2025 $'000
Opening gross carrying amount	**13,690**	**10,181**
Additions	783	3,509
Closing gross carrying amount	**14,473**	**13,690**
Opening accumulated depreciation	**(7,125)**	**(6,227)**
Depreciation expense (i)	(1,066)	(898)
Impairment	(589)	-
Closing accumulated depreciation and impairment	**(8,780)**	**(7,125)**
Net book value - at recoverable amount	**5,693**	**6,565**
Capital works in progress – at cost	-	-
Total property, plant and equipment	**5,693**	**6,565**

(i) Aggregate depreciation allocated during the year is recognised as an expense in the line item 'depreciation and amortisation expense' in the statement of comprehensive income.

C6 Intangible assets

Accounting Policy

An intangible asset shall be recognised if, and only if it is probable that future economic benefits that are attributable to the asset will flow to the entity; and the cost of the asset can be measured reliably.

The amount initially recognised for internally generated intangible assets is the sum of the expenditure incurred from the date when the intangible asset first meets the recognition criteria listed above. Where no internally generated intangible asset can be recognised, development expenditure is recognised in profit or loss in the period in which it is incurred.

Intangible assets with finite lives that are acquired separately are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis. Intangible assets with indefinite useful lives that are acquired separately are carried at cost less accumulated impairment losses.

	2026 $'000	2025 $'000
Opening gross carrying amount	**79,059**	**78,387**
Additions	475	672
Closing gross carrying amount	**79,534**	**79,059**
Opening accumulated amortisation	**(75,806)**	**(73,683)**
Amortisation expense (i)	(1,547)	(2,123)
Closing accumulated amortisation	**(77,353)**	**(75,806)**
Net book value – at recoverable amount	**2,181**	**3,253**
Software works in progress – at cost	-	-
Total intangible assets	**2,181**	**3,253**

(i) Amortisation expense is included in the line item 'depreciation and amortisation expense' in the statement of comprehensive income.

C7 Non-current financial assets

	2026 $'000	2025 $'000
Large-Scale Generation Certificates Shortfall (refundable)	38,235	11,290
Derivative contracts (at fair value) (note E1(f))	8,608	19,179
	46,843	30,469

In line with Renewable Energy Target rules, Aurora Energy elected to shortfall 82.3% of its 2025 LGC liability in February 2026 and will make good on the shortfall with Calendar year 2027 LGCs. The shortfall amount of $38.2M is fully refundable to Aurora Energy once the calendar year 2027 LGCs are acquitted in February 2028.

A shortfall amount of $11.3M relating to 2024 LGCs is fully refundable to Aurora Energy once the calendar year 2026 LGCs are acquitted in February 2027.

C8 Current trade and other payables

Accounting Policy

Trade payables and other accounts payable are recognised when the company becomes obliged to make future payments resulting from the purchase of goods and services. Due to their short-term nature, they are not discounted.

	2026 $'000	2025 $'000
Trade payables	92,732	182,236
Accrued expenses	6,356	7,035
Accrued REC expenses	21,945	19,592
Lease incentive repayment	89	-
	121,122	208,863

All trade payables and accrued expenses are unsecured.

C9 Provisions

Accounting Policy

Provisions are recognised when the company has a present obligation (legal or constructive) as a result of a past event, it is probable that the company will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at reporting date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows.

Provisions are measured at the present value of Aurora Energy's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision resulting from the passage of time (unwinding of discount) is recognised in finance costs on the statement of comprehensive income.

Onerous contracts

Present obligations arising under onerous contracts are recognised and measured as provisions. An onerous contract is considered to exist where the company has a contract under which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received under it.

Current employee provisions (note D1)	4,960	4,229
Current onerous contract provision*	-	1,538
	4,960	5,767
Non-current employee provisions (note D2)	2,423	2,360
Non-current onerous contract provision*	2,017	-
	4,440	2,360
Provision for onerous contract*		
Opening balance	1,538	-
Provision reassessment	479	1,538
Closing balance	2,017	1,538

*Aurora Energy has a long-term contract for the purchase of an energy related product that was assessed as onerous at 30 June 2025 due to the forward market prices and the economic value that it is estimated Aurora Energy can obtain from the product being less than the total cost of the contract. The cost of taking up this provision is included in the line item 'energy and network purchases' on the statement of comprehensive income. The provision was calculated utilising a market price range from an external provider. The rate within the range that reflects the current market conditions is then utilised to determine the provision value. From year to year the spread of the range may move, and rates will vary between bid and offer rates dependent upon the prevailing market. The rate used for 2025-26 was the mid-point between the bid and offer rates (2024-25: mid-point between the bid and offer rates).

C10 Contract liabilities

Accounting Policy

Aurora Energy receives income from customers in advance of retail electricity bills being issued to customers. Income in advance is recognised as revenue by Aurora Energy at the point retail electricity bills are issued to customers and debt is incurred on customer accounts. Electricity bills are typically issued on a quarterly basis.

	2026 $'000	2025 $'000
Income received in advance	38,291	55,546
(a) Movement in the income received in advance:		
Balance at the beginning of the year	55,546	90,507
Transferred to revenue during the year	(46,535)	(50,618)
Advance customer payments received during the year	29,280	15,657
Balance at the end of the year	38,291	55,546

C11 Financial liabilities

Current financial liabilities (note E1(f)):		
Derivative contracts (at fair value)	25,845	5,003
Total current financial liabilities	25,845	5,003
Non-current financial liabilities (note E1(f)):		
Derivatives contracts (at fair value)	3,695	2,264
Total non-current financial liabilities	3,695	2,264

C12 Commitments

Lease commitments

Accounting Policy

At inception of a contract, the company assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The company recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any re-measurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

At the commencement date of the lease, the company recognises lease liabilities measured at the present value of lease payments to be made over the lease term, discounted using the interest rate implicit in the lease, or if that rate cannot be readily determined, the company's incremental borrowing rate. The lease payments include fixed payments (including in substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. Variable lease payments that do not depend on an index or a rate are recognised as expenses in the period in which the event or condition that triggers the payment occurs.

Both the right-of-use assets and lease liabilities have been presented as separate line items in the statement of financial position.

C12 Commitments (continued)

Lease commitments (continued)

		2026 $'000	2025 $'000
(a)	Rights-of-use assets		
	Opening balance	4,453	4,364
	Additions	-	1,585
	Reassessment	89	(771)
	Impairment	(624)	-
	Depreciation	(731)	(725)
	Closing balance	3,187	4,453
(b)	Lease liabilities		
	Non-cancellable lease payments		
	Less than one year	930	840
	One to five years	3,151	4,081
	Longer than five years	698	1,352
	Total discounted lease liabilities	4,779	6,273
	Current	930	840
	Non-current	3,849	5,433
	Lease liabilities in statement of financial position	4,779	6,273
(c)	Amounts recognised in profit and loss		
	Depreciation expense on right-of-use assets	731	725
	Interest expense on lease liabilities	236	231
	Income from sub-leasing right-of-use assets	(101)	(303)
		866	653

Both the Elizabeth Street & George Street (Offices) leases contain an extension option exercisable by the company before the end of the lease period. The extension option is only exercisable by the company and not the lessor. The company has assessed that it is not reasonably certain to exercise the extension option at the commencement of the lease and therefore has not recognised the extension as part of its leases.

The company has estimated that the potential future lease payments, should it exercise the extension, would result in an increase in lease liability of $5.2M (2025: $5.0M).

Operational commitments

As at 30 June 2026, Aurora Energy had six service agreements for software licence and support services relating to critical systems, under which up to $38.12M of services may be provided after the reporting date. Payments under these service agreements are variable, as they are dependent on actual usage and the volume of services provided.

Section D: Employee benefits

Accounting Policy

(i) Superannuation

The Retirement Benefits Fund (RBF) is a defined benefits superannuation scheme for Tasmanian Government employees. The RBF liability carried represents the present value of the defined benefit obligation adjusted for unrecognised service cost net of the fair value of the plan assets. The net assets, operating costs and investment returns of the RBF are allocated to Aurora Energy based on the percentage of funded past service liabilities for Aurora Energy compared to the funded past service liabilities for the whole of government. The RBF scheme was closed to new members from 15 May 1999.

The RBF is funded by employee and employer contributions. Employee contributions to the funds are transferred to RBF. An internal net interest charge, calculated by the application of market-related interest rates and after advice from the company's actuary, is added to this provision each year.

Actuarial gains or losses are recognised in the statement of other comprehensive income and are recorded as a movement in retained earnings.

(ii) Other employee entitlement provisions

Contributions to these provisions are charged directly to cost centres as part of employment costs. The company adopts the present value basis of measurement methodology where the liability recognised is the present value of expected non-current future payments to be made in respect of services provided by employees up to reporting date. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the reporting date on high quality corporate bonds with terms to maturity that match, as closely as possible, the estimated future cash outflows. Annual leave and long service leave provisions are classified as current where the company does not have an unconditional right to defer settlement of the liability for at least twelve months after the reporting date. This does not imply that there is an expectation that the current provision will be paid out within the next twelve months.

D1 Current employee provisions

	2026 $'000	2025 $'000
Employee entitlements:		
Annual leave	2,248	1,925
Long service leave	1,770	1,572
Purchased leave	50	23
Superannuation	547	410
Retirement Benefits Fund (note D(i))	63	59
	4,678	3,989
Other current provisions:		
Payroll tax	282	240
Total current provisions	4,960	4,229

D2 Non-current employee provisions

Employee entitlements:		
Long service leave	1,201	1,102
Superannuation	144	110
Retirement Benefits Fund (note D(i))	997	1,074
	2,342	2,286

D2 Non-current employee provisions (continued)

	2026 $'000	2025 $'000
Other non-current provisions:		
Payroll tax	81	74
Total non-current provisions	2,423	2,360

D3 Net transfer to employee provisions:

Employee entitlements	(745)	(494)
Payroll tax	(49)	(174)
	(794)	(668)

D4 Key management personnel compensation

The key management personnel of the company during the year were:

Mr T. Danos AM (Chair, non-executive director)
Ms K. Benda (non-executive director)
Mr R. Edwards (non-executive director)
Mrs J. Healey (non-executive director)
Ms K. Nylander (non-executive director)
Mr N. Clark (Chief Executive Officer)
Mr W. Barbour (Chief Customer Officer)
Mr A. Burke (Chief Operating Officer to 31 August 2025; Chief Digital Transformation Officer from 1 September 2025)
Mr J. Chisholm (Chief Financial Officer to 1 May 2026)
Mr O. Cousland (Company Secretary/General Counsel)
Mr I. Hermanis (Acting Chief Operating Officer 1 September 2025 to 13 November 2025 and Chief Operating Officer from 14 November 2025)
Ms N. Hunt (Chief People Officer)
Mrs J. Raffaele (Acting Chief Digital Officer to 29 August 2025)
Mr D. Still (Chief Financial Officer from 4 May 2026)

The aggregate compensation of the key management personnel of the company is set out below:

	Director Remuneration		Executive Remuneration		Consolidated	
	2026 $	2025 $	2026 $	2025 $	2026 $	2025 $
Short-term employee benefits	259,830	241,745	2,078,345	1,938,954	**2,338,175**	**2,180,699**
Post-employment benefits	30,469	27,200	212,866	192,553	**243,335**	**219,753**
Long-term employee benefits	-	-	20,083	(17,654)	**20,083**	**(17,654)**
Termination benefits	-	-	17,946	27,842	**17,946**	**27,842**
	290,299	**268,945**	**2,329,240**	**2,141,695**	**2,619,539**	**2,410,640**

There were no short-term incentive payments paid in 2024-25 nor 2025-26.

For Director remuneration, short-term employment benefits include Director fees, Committee fees and other benefits. Post-employment benefits represents superannuation contributions.

For Executive remuneration, short-term employment benefits includes salary, other monetary benefits and other non-monetary benefits. Post employment benefits represents superannuation contributions and long-term employee benefits includes leave movements. Termination benefits are as provided for below.

Remuneration for the Board of Directors

The following tables disclose the remuneration details for each person that acted as a non-executive director during the current and previous financial years:

2026 Director Remuneration[1]

Name	Position	Period	Director Fees $	Committee Fees $	Other Benefits[2] $	Superannuation[3] $	Total $
Non-Executive Directors							
Mr T Danos AM	Chairperson	Full term	59,990	5,518	1,200	7,863	74,571
Ms K Nylander	Director	Full term	40,183	8,277	1,200	5,817	55,477
Mrs J Healey	Director	Full term	40,183	8,277	1,200	5,817	55,477
Mr R Edwards	Director	Full term	40,183	5,518	1,200	5,486	52,387
Ms K Benda	Director	Full term	40,183	5,518	1,200	5,486	52,387
Total			**220,722**	**33,108**	**6,000**	**30,469**	**290,299**

D4 Key management personnel compensation (continued)

2025 Director Remuneration[1]

Name	Position	Period	Director Fees $	Committee Fees $	Other Benefits[2] $	Superannuation[3] $	Total $
Non-Executive Directors							
Mr T Danos AM	Chairperson	From 18/11/2024	37,005	3,404	450	4,647	45,506
Ms K Nylander	Chairperson	To 17/11/2024	47,772	8,277	1,200	6,446	63,695
	Director	From 18/11/2024					
Mrs J Healey	Director	Full term	40,183	8,277	1,200	5,574	55,234
Mr R Edwards	Director	Full term	40,183	5,518	1,200	5,257	52,158
Ms K Benda	Director	Full term	40,337	5,539	1,200	5,276	52,352
Total			**205,480**	**31,015**	**5,250**	**27,200**	**268,945**

Board remuneration notes and statements

[1] Amounts are all forms of consideration paid, payable or provided by the entity, i.e., disclosure is made on an accruals basis as at 30 June.
[2] Other Benefits include travel and other expenses.
[3] Superannuation means the contribution to the superannuation fund of the individual.

Non-Executive Directors

Non-executive directors are appointed by the Treasurer and Portfolio Minister. Each instrument of appointment is for a maximum period of three years and prescribes the relevant remuneration provisions. Directors can be re-appointed in accordance with the relevant Guidelines for Tasmanian Government Businesses – Board Appointments. The level of fees paid to the non-executive directors is administered by the Department of Premier and Cabinet, as is additional fees paid in respect of their work on Board committees.

Superannuation is paid at the appropriate rate as prescribed by superannuation guarantee legislation. No other leave, termination or retirement benefits are accrued or paid to Directors. Directors are entitled to reimbursement of reasonable expenses incurred while attending to Board business. Non-executive Directors' remuneration is reviewed periodically with increases subject to approval by the Treasurer and Portfolio Minister.

D4 Key management personnel compensation (continued)

Executive remuneration

The following tables disclose the remuneration details for each person that acted as a senior executive during the current and previous financial years:

2026 Executive Remuneration

Name	Period	Salary[1] $	Short-Term Incentive Payments[2] $	Other Monetary Benefits[3] $	Vehicle Benefits[4] $	Other Non-Monetary Benefits[5] $	Super-annuation[6] $	Reported Remun-eration[7] $	Other Long-term Benefits[8] $	Term-ination Benefits[9] $	Total $
Mr N Clark Chief Executive Officer	Full year	436,336	–	–	–	–	30,106	466,442	19,071	–	485,513
Mr W Barbour Chief Customer Officer	Full year	257,839	–	–	–	–	30,120	287,959	14,076	–	302,035
Mr A Burke Chief Operating Officer Chief Digital Transformation Officer	To 31/08/25 From 01/09/25	294,500	–	–	–	–	30,115	324,615	21,482	–	346,097
Mr J Chisholm Chief Financial Officer	From 01/07/25 to 01/05/26	260,119	–	–	–	–	25,373	285,492	(57,903)	17,946	245,535
Mr O Cousland Company Secretary/ General Counsel	Full year	260,720	–	–	–	–	30,129	290,849	20,022	–	310,871
Mr I Hermanis Chief Operating Officer	From 14/11/25	160,440	–	–	–	–	17,743	178,183	(19,116)	–	159,067
Ms N Hunt Chief People Officer	Full year	255,947	–	1,000	–	–	30,338	287,285	10,859	–	298,144
Mr D Still Chief Financial Officer	From 04/05/26	40,899	–	–	–	–	5,013	45,912	3,697	–	49,609
SUB TOTAL		**1,966,800**	**–**	**1,000**	**–**	**–**	**198,937**	**2,166,737**	**12,188**	**17,946**	**2,196,871**
ACTING ARRANGEMENTS											
Mrs J Raffaele Acting Chief Digital Officer	To 29/08/25	37,243	–	3,500	–	–	4,948	45,691	4,300	–	49,991
Mr I Hermanis Acting Chief Operating Officer	01/09/25 to 13/11/25	69,802	–	–	–	–	8,981	78,783	3,595	–	82,378
SUB TOTAL		**107,045**	**–**	**3,500**	**–**	**–**	**13,929**	**124,474**	**7,895**	**–**	**132,369**
TOTAL		**2,073,845**	**–**	**4,500**	**–**	**–**	**212,866**	**2,291,211**	**20,083**	**17,946**	**2,329,240**

D4 Key management personnel compensation (continued)

2025 Executive Remuneration

Name	Period	Salary[1] $	Short-Term Incentive Payments[2] $	Other Monetary Benefits[3] $	Vehicle Benefits[4] $	Other Non-Monetary Benefits[5] $	Super-annuation[6] $	Reported Remun-eration[7] $	Other Long-term Benefits[8] $	Term-ination Benefits[9] $	Total $
Mr N Clark* Chief Executive Officer	Full year	381,767	–	–	–	–	28,952	410,719	3,700	–	414,419
Mr W Barbour Chief Customer Officer	From 26/08/24	193,862	–	–	–	–	22,294	216,156	6,862	–	223,018
Mr A Burke** Chief Operating Officer	Full year	277,443	–	–	–	–	30,121	307,564	19,766	–	327,330
Mr J Chisholm** Chief Financial Officer	Full year	297,710	–	12,644	–	7,626	30,136	348,116	15,941	–	364,057
Mr O Cousland Company Secretary/ General Counsel	Full year	246,496	–	–	–	–	28,347	274,843	8,312	–	283,155
Mr A Crozier Chief Digital Officer	To 12/02/25	190,769	–	–	–	–	19,729	210,498	(93,286)	27,842	145,054
Ms N Hunt Chief People Officer	Full year	245,259	–	948	–	–	23,265	269,472	13,881	–	283,353
Mrs J Raffaele Acting Chief Digital Officer	From 12/02/25	84,430	–	–	–	–	9,709	94,139	7,170	–	101,309
TOTAL		**1,917,736**	**–**	**13,592**	**–**	**7,626**	**192,553**	**2,131,507**	**(17,654)**	**27,842**	**2,141,695**

Executive remuneration notes and statement

Amounts are all forms of consideration paid, payable or provided by the entity, i.e., disclosure is made on an accrual basis and includes all accrued benefits at 30 June.

[1] Salary includes all forms of consideration paid and payable for services rendered and compensated absences during the period.
[2] Short term incentive payments are non-recurrent amounts paid or payable which depend on achieving specified performance goals within specified timeframes. These payments are capped at 15 per cent of salary as per the Guidelines for Tasmanian Government Businesses – Director and Executive Remuneration (Revised June 2021).
[3] Other monetary benefits include all other forms of employment allowances, payments in lieu of leave, and any other compensation paid and payable.
[4] Aurora Energy does not provide motor vehicles to Executives.
[5] Other Non-Monetary Benefits includes any direct benefit received by the individual for which no direct payment was made to the person, e.g. car parking, health insurance. The Non-Monetary Benefit disclosed represents the Fringe Benefits Tax Payable on Relocation Housing Allowances paid during the FBT year to 31st March.
[6] Superannuation means the contribution to the superannuation fund of the individual.
[7] Reported Remuneration includes the individual's salary, short-term incentive payments, other monetary benefits, vehicle benefits, other non-monetary benefits and superannuation. For the purposes of assessing compliance with the Guidelines, Other long-term employee benefits and termination benefits are not included in the Reported Remuneration amount.
[8] Other long-term benefits include movements in annual leave accruals and long service leave provisions.
[9] Termination benefits include all forms of benefit paid or accrued as a consequence of termination, including leave entitlements paid out on termination.

*During the 2024-25 financial year Mr N Clark had two separate periods of Leave Without Pay resulting in a reduced Reported remuneration for the year.
**During the 2024-25 financial year, Mr Burke and Mr Chisholm acted in the role of CEO whilst Mr Clark was on leave. Reported remuneration for Mr Burke and Mr Chisholm reflects the additional duties payments received during this time.

D4 Key management personnel compensation (continued)

Executive remuneration

Remuneration levels for key management personnel are set in accordance with the Director and Executive Remuneration Guidelines, dated June 2021. Under these Guidelines, remuneration bands for CEO are determined by the Treasurer and reflect the principles outlined in the Guidelines broadly and align with State Service Heads of Agency. Positioning within the bands depends on the complexity and size of the business and the environment in which the business operates. Remuneration for other senior executives is set with reference to the CEO's salary band.

The CEO is appointed by the Board. The Board consults with the Treasurer when determining the CEO's remuneration package.

The employment terms and conditions of senior executives are contained in individual employment contracts, which prescribe total remuneration, superannuation, annual and long service leave, and salary sacrifice provisions. In addition to their salaries, Aurora Energy also provides non-monetary benefits and contributes to post-employment superannuation plans on their behalf.

The performance of each senior executive, including the CEO, is reviewed annually which includes a review of their remuneration package. The terms of employment of each senior executive, including the CEO, contain a termination clause that requires the senior executives or the Board to provide a minimum notice period of up to 3 months for senior executives and 6 months for the CEO prior to the termination of the contract. Whilst not automatic, contracts can be extended.

No key management personnel appointed during the period received a payment as part of his or her consideration for agreeing to hold the position.

Termination benefits

A termination payment of $17,946 was made to Mr J Chisholm during the current year. Mr Chisholm ceased employment in May 2026. The termination payment represented the balance of accrued leave entitlements.

Section E: Risk and fair value

E1 Financial instruments

Accounting Policy

Derivative Financial Instruments

The company enters into various financial instruments in the form of electricity swaps in order to manage financial exposures faced by the company from its operations. In accordance with its Treasury and Energy Risk Policies, the company does not hold or issue derivative financial instruments for trading purposes.

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently remeasured to their fair value at each reporting date. The resulting gain or loss is recognised in profit or loss on the statement of comprehensive income immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in profit or loss on the statement of comprehensive income depends on the nature of the hedge relationship. On the date the contract is entered, each contract is recorded in Aurora Energy's hedge accounting system where the relevant effectiveness tests and documentation is created at inception and all further designation and valuation data is recorded. The fair value of a hedging instrument is presented as current or non-current based on the timing of the contractual cash flows, with cash flows expected to be realised or settled after 12 months classified as non-current and cash flows expected to be realised or settled within 12 months classified as current. Other derivatives are presented as current assets or current liabilities.

Derivatives embedded in other financial instruments or other host contracts are treated as separate derivatives when their risk and characteristics are not closely related to those host contracts and the host contracts are not measured at fair value with changes in fair value recognised in profit or loss on the statement of comprehensive income.

Hedging

The company designates certain derivatives as either hedges of the fair value of recognised assets or liabilities of firm commitments (fair value hedges) or hedges of highly probable forecast transactions (cash flow hedges).

Fair value hedges

Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recorded in profit or loss on the statement of comprehensive income immediately, together with any changes in the fair value of the hedged asset or liability that is attributable to the hedged risk. Hedge accounting is discontinued when the hedge instrument expires or is sold, terminated, exercised, or no longer qualifies for hedge accounting. The adjustment to the carrying amount of the hedged item arising from the hedged risk is amortised to profit or loss on the statement of comprehensive income from that date.

Cash flow hedges

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges are deferred in equity. The gain or losses relating to ineffective portions are recognised immediately in profit or loss on the statement of comprehensive income. Amounts deferred in equity are recycled in profit or loss on the statement of comprehensive income in the periods when the hedged item is recognised in profit or loss on the statement of comprehensive income. However, when the forecast transaction that is hedged results in the recognition of a non-financial asset or non-financial liability, the gains and losses previously deferred in equity are transferred from equity and included in the initial measurement of the cost of the asset or liability.

Hedge accounting is discontinued when the hedging instrument expires or is sold, terminated, or exercised, or no longer qualifies for hedge accounting. At that time, any cumulative gain or loss deferred in equity at that time remains in equity and is recognised when the forecast transaction is ultimately recognised in profit or loss on the statement of comprehensive income. When the forecast transaction is no longer expected to occur, the cumulative gain or loss that was deferred in equity is recognised immediately in profit or loss on the statement of comprehensive income.

E1 Financial instruments (continued)

(a) Capital risk management

The company's objective is to have an appropriate capital structure that ensures financial flexibility and fiscal discipline and therefore ongoing viability to continue to provide returns for shareholders.

The Treasurer provided explicit support to the Tasmanian Public Finance Corporation for the Company's borrowings as part of the Government's response to the COVID-19 pandemic. This support is limited to a maximum borrowing limit of $495 million (2025 $495M).

As at 30 June 2026 this guarantee remains in place.

Aurora Energy holds no debt as at 30 June 2026

(b) Categories of financial instruments

	2026 $'000 Carrying amount	2025 $'000 Carrying amount
Financial assets		
Amortised cost		
- Cash and cash equivalents	24,048	60,204
- Trade and other receivables	62,708	63,376
- Market traded receivables	129	82,186
Financial liabilities		
Amortised cost		
- Trade and other payables	92,732	182,236
Derivative instruments		
Fair value through other comprehensive income		
- Electricity swaps – note E1(f)	(13,028)	45,754

(c) Financial risk management

The company's Treasury function coordinates access to financial markets, and manages the risks relating to the operations of the company. Risk management in respect of energy commodity exposures is managed under board approved Energy Risk Management (ERM) principles. Treasury and ERM operate under policies approved by the Board.

The company's activities exposed it primarily to the financial risks of changes in energy consumption and price (determined to be one risk category). The company's ERM principles do not require it to hedge every unit of customer load, however policies do place firm limits on the level of market price risk that the entity can be exposed to. The company enters into a variety of derivative financial instruments to manage its exposure to these risks, including:

- electricity swaps and cap options to hedge the energy consumption and price risk arising on purchases and sales of electricity to customers.

As Aurora Energy enters into hedges to mitigate the impacts of price volatility, the hedged items and the hedging instruments move in opposite directions indicating a clear economic relationship. Each hedge ratio is assessed as 1:1 due to the volume of each hedging instrument being equivalent to forecast customer load (i.e. the hedged item). Credit risk represents the only potential source of ineffectiveness and, as a result, counterparty credit risk is assessed upon inception and at each reporting date.

E1 Financial instruments (continued)

(d) Credit risk management

Credit risk represents the loss that would be recognised at the reporting date if counterparties failed to meet their contractual obligations. The company measures credit risk as the positive revaluation of financial instruments plus the potential credit exposure and an amount for settlement risk.

Credit risk associated with receivables is described in note C1.

A Board-approved Counterparty Credit Risk Framework establishes credit limits for parties depending on their credit rating. The company also uses ISDA agreements with derivative counterparties in order to limit exposure to credit risk through the netting of amounts receivable from and amounts payable to individual counterparties. The Framework is overseen by the company's Energy Risk and Compliance Committee and Treasury Committee with delegations set by Board-approved policies.

The majority of the company's counterparty credit risk is to Australian-based banks, financial institutions and electricity generators. At balance date, the only significant concentration of credit risk with any counterparty is to Hydro Tasmania as the dominant generator in Tasmania and the Westpac Bank for bank deposits. There is no material concentration risk in retail customers.

The carrying amount of financial assets recorded in the financial statements, net of any allowances for losses, represents the company's maximum exposure to credit risk at reporting date. In respect to those financial assets and the credit risk embedded within them, the company holds no significant collateral as security and there are no other significant credit enhancements in respect of these assets.

The company accepts guarantees from Australian financial institutions on behalf of major customers and supply contracts as collateral in respect of the financial assets/receivables.

(e) Liquidity risk management

Prudent liquidity management involves maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions. To help counter this risk, the company has adequate stand-by facilities and other funding arrangements in place as disclosed in note B3(a) and only uses financial instruments that are highly tradable. Aurora Energy's facilities are reviewed periodically to ensure it retains access to appropriate financing facilities to fund a range of downside scenarios.

The company continuously monitors forecast and actual cash flows and matches the maturity profiles of financial assets and liabilities.

The following tables detail the company's remaining contractual maturity for its financial assets and liabilities and expected maturity of derivative instruments. The tables have been drawn up based on the undiscounted cash flows based on the earliest date on which the company can be required to pay its financial liabilities and receive its financial assets and is expected to settle its derivative instruments.

E1 Financial instruments (continued)

2026

	Weighted average effective interest rate	1 year or less	1 to 2 years	2 to 5 years	Over 5 years
	%	$'000	$'000	$'000	$'000
Financial assets					
Cash and short-term deposits	4.58	24,048	-	-	-
Trade and other receivables	-	62,708	-	-	-
Market traded receivables	-	129	-	-	-
Electricity derivatives	-	8,165	8,384	936	-
		95,050	8,384	936	-
Financial liabilities					
Trade and other payables	-	92,732	-	-	-
Electricity derivatives	-	26,442	4,007	75	-
		119,174	4,007	75	-

2025

	Weighted average effective interest rate	1 year or less	1 to 2 years	2 to 5 years	Over 5 years
	%	$'000	$'000	$'000	$'000
Financial assets					
Cash and short-term deposits	4.44	60,204	-	-	-
Trade and other receivables	-	63,376	-	-	-
Market traded receivables	-	82,186	-	-	-
Electricity derivatives	-	34,307	17,891	2,307	-
		240,073	17,891	2,307	-
Financial liabilities					
Trade and other payables	-	182,236	-	-	-
Electricity derivatives	-	5,104	1,850	618	-
		187,340	1,850	618	-

(f) Market risk management

Price risk management

The company is exposed to commodity price risk from electricity associated with the purchase and/or sale of electricity. To manage its commodity price risks in respect to electricity, the company enters into electricity derivatives, including caps and swaps.

The key elements of the company's strategy include:

- Energy trading risks being actively managed and monitored against Board-approved limits. These limits cover relative and absolute trading limits;
- Incorporating sufficient margin within contestable retail customer contract pricing to adequately cover costs and generate the required return for risk; and
- Ensuring alignment between key terms of customer sales and associated hedge contracts.

The company's overall strategy provides for the utilisation of market exposure as per limits set out in the Board-approved Energy Risk Policy.

The following tables detail the remaining terms of energy derivatives contracts outstanding as at reporting date and their fair values.

E1 Financial instruments (continued)

2026	1 year or less	1 to 2 years	2 to 5 years	Over 5 years	Total
	$'000	$'000	$'000	$'000	$'000
Assets					
Derivatives designated hedge in a cash flow relationship	7,904	7,769	839	-	16,512
Liabilities					
Derivatives designated hedge in a cash flow relationship	(25,845)	(3,627)	(68)	-	(29,540)
Total asset/(liability)	(17,941)	4,142	771	-	(13,028)

2025	1 year or less	1 to 2 years	2 to 5 years	Over 5 years	Total
	$'000	$'000	$'000	$'000	$'000
Assets					
Derivatives designated hedge in a cash flow relationship	33,842	17,073	2,106	-	53,021
Derivatives designated in a fair value hedge relationship	-	-	-	-	-
	33,842	17,073	2,106	-	53,021
Liabilities					
Derivatives designated hedge in a cash flow relationship	(5,003)	(1,751)	(513)	-	(7,267)
Derivatives designated in a fair value hedge relationship	-	-	-	-	-
	(5,003)	(1,751)	(513)	-	(7,267)
Total asset/(liability)	28,839	15,322	1,593	-	45,754

Price sensitivity

The following table summarises the impact of increases/decreases of the relevant forward prices for electricity on the company's post tax profit for the year and on other components of equity. The sensitivity analysis is calculated based on a calculation of the region's volatility of price as observed over the past year to provide an indicator of likely potential variation to profit and equity of the company. A twenty dollar per megawatt hour rate variation (2025: $20), up and down, has been used in the analysis for 30 June 2026. Actual results may differ dependent on future market conditions. All variables other than the relevant primary risk variable identified are held constant in the analysis.

	Impact on post tax profit of the company +/(-) ($'000)	Post tax impact on equity of the company +/(-) ($'000)
2026		
Electricity forward price	- / -	85,727/ (85,727)
2025		
Electricity forward price	- / -	76,467 / (76,467)

E1 Financial instruments (continued)

Profit for the year would increase/(decrease) as a result of electricity derivatives which do not qualify for cash flow hedge accounting (ineffective) under AASB 9 or differences in the discount rates applied in valuing fair value hedges and their underlying hedged asset or liability that is attributable to the hedged risk. There were no ineffective cash flow hedges as at 30 June 2026. Equity would increase/(decrease) as a result of electricity derivatives which do qualify for cash flow hedge accounting under AASB 9 and any profit or losses arising from fair value hedges or ineffective cash flow hedges.

(g) Fair value of financial instruments

The carrying amount of financial assets and financial liabilities recorded in the financial statements approximate their fair values.

The fair value of derivative instruments is calculated using quoted prices or where such prices are not available use is made of discounted cash flow analysis using the applicable yield curve for the duration of the instruments for non-optional derivatives, and option pricing models for optional derivatives.

Derivative transactions are only used for the purpose of managing financial exposures that arise from underlying business positions. Therefore, fair values should not be assessed in isolation. The overall impact should take account of the underlying exposures being hedged.

Electricity Derivative Contracts

The company has in place hedge arrangements for a portion of its customer load. Hedges take the form of electricity swap agreements. The economic effect of these arrangements is to transfer to the counterparties some of the variable price risk and to fix the cost of electricity to the company in line with the revenue streams that are contracted for with customers.

The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into levels 1 to 3 based on the degree to which the fair value is observable.

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e. derived from prices).
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

30 June 2026	**Level 1**	**Level 2**	**Level 3**	**Total**
	$'000	**$'000**	**$'000**	**$'000**
Derivative instruments				
- Electricity swaps – note E1(f)	-	(13,028)	-	(13,028)

There were no transfers between Level 1, 2 and 3 in the period.

30 June 2025	**Level 1**	**Level 2**	**Level 3**	**Total**
	$'000	**$'000**	**$'000**	**$'000**
Derivative instruments				
- Electricity swaps – note E1(f)	-	45,754	-	45,754

There were no transfers between Level 1, 2 and 3 in the period.

E1 Financial instruments (continued)

Significant assumptions used in determining fair value of financial assets and liabilities.

The financial statements include electricity swaps and customer contracts which are measured at fair value. Their fair values are determined using valuation techniques based on the calculation of the present value of expected future cash flows. Inputs to these valuation techniques include some assumptions relating to the electricity forward prices in Tasmania that are supportable by regulated market prices and forecast of future load demand.

(h) Impact of hedging on the statement of financial position and statement of comprehensive income

Fair value hedges

The impact of the hedging instruments on the statement of financial position

	Nominal MWh	Carrying amount	Line item in statement of financial position	Change in fair value used for measuring ineffectiveness for the period
30 June 2026		**$'000**		**$'000**
Electricity price swaps	-	-	Current financial assets	-
			Non-current financial assets	-
	-	-		-

The impact of the hedged items on the statement of financial position

	Carrying amount	Accumulated fair value adjustments	Line item in statement of financial position	Change in fair value used for measuring ineffectiveness for the period
30 June 2026	**$'000**	**$'000**		**$'000**
Customer sales contracts	-	-	Other current liabilities.	-
			Other non-current liabilities	-
	-	-		-

The hedge ineffectiveness arises from the counterparties' credit risk differently impacting the fair value movements of the hedging instruments and the hedged items.

The impact of the hedging instruments on the statement of financial position

	Nominal MWh	Carrying amount	Line item in statement of financial position	Change in fair value used for measuring ineffectiveness for the period
30 June 2025		**$'000**		**$'000**
Electricity price swaps	-	-	Current financial assets	(10,728)
			Non-current financial assets	-
Closing balance	-	-		(10,728)

E1 Financial instruments (continued)

The impact of the hedged items on the statement of financial position

	Carrying amount	Accumulated fair value adjustments	Line item in statement of financial position	Change in fair value used for measuring ineffectiveness for the period
30 June 2025				
	$'000	**$'000**		**$'000**
Customer sales contracts	-	-	Other current liabilities.	10,728
			Other non-current liabilities	-
	-	-		10,728

The hedge ineffectiveness arises from the counterparties' credit risk differently impacting the fair value movements of the hedging instruments and the hedged items.

Cash flow hedges

The impact of cash flow hedged items on the statement of comprehensive income

	Total hedging gain/(loss) recognised in OCI	Ineffective-ness recognised in P&L	Line item in P&L	Amount reclassified from OCI to P&L	Line item in P&L
30 June 2026	**$'000**	**$'000**		**$'000**	
Electricity price swaps	(29,580)	-	Electricity derivative fair value movements	(29,203)	Energy and network purchases
30 June 2025					
Electricity price swaps	19,744	-	Electricity derivative fair value movements	(42,842)	Energy and network purchases

The impact of cash flow hedged items on the statement of financial position.

	30 June 2026		30 June 2025	
	Change in fair value used for measuring ineffectiveness for the period	Cash flow hedge reserve	Change in fair value used for measuring ineffectiveness for the period	Cash flow hedge reserve
	$'000	**$'000**	**$'000**	**$'000**
Electricity price swaps	(29,580)	(9,121)	19,744	32,027

E2 Fair value measurement

The following tables provide the fair value measurement hierarchy of the company's assets and liabilities.

Quantitative disclosures fair value measurement hierarchy for assets and liabilities as at 30 June 2026:

	Date of valuation	Total	Quoted prices in active markets (Level 1)	Significant observable Inputs (Level 2)	Significant unobservable Inputs (Level 3)
Assets measured at fair value		**$'000**	**$'000**	**$'000**	**$'000**
Derivative financial assets					
Electricity derivatives	30 June 26	16,512	-	16,512	-
There have been no transfers between Level 1, 2 and 3 in the period					
Liabilities measured at fair value					
Derivative financial liabilities					
Electricity derivatives	30 June 26	29,540	-	29,540	-
Fair value adjustment to hedged items in fair value hedges	30 June 26	-	-	-	-
There have been no transfers between Level 1, 2 and 3 in the period.					

Quantitative disclosures fair value measurement hierarchy for assets and liabilities as at 30 June 2025:

	Date of valuation	Total	Quoted prices in active markets (Level 1)	Significant observable Inputs (Level 2)	Significant unobservable Inputs (Level 3)
Assets measured at fair value		**$'000**	**$'000**	**$'000**	**$'000**
Derivative financial assets					
Electricity derivatives	30 June 25	53,021	-	53,021	-
There have been no transfers between Level 1, 2 and 3 in the period					
Liabilities measured at fair value					
Derivative financial liabilities					
Electricity derivatives	30 June 25	7,267	-	7,267	-
Fair value adjustment to hedged items in fair value hedges	30 June 25	-	-	-	-
There have been no transfers between Level 1, 2 and 3 in the period.					

E3 Critical accounting estimates and judgements

Estimates and judgements are continually evaluated and are based on historical experience and other relevant factors, including expectations of future events and current economic conditions that may have a financial impact on the entity and that are believed to be reasonable under the circumstances.

The company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

(i) Assessment of impairment of non-financial assets

The company considers annually whether such assets have suffered any impairment, in accordance with the accounting policy stated in note F7(b).

The recoverable amounts of cash-generating units have been determined based on value-in-use calculations. These calculations require the use of the following key assumptions, utilising market data from external providers where applicable:

- forecast electricity price pool outcomes and regulated revenues;
- customer churn to competitors with the introduction of full retail contestability from 1 July 2014; and
- discount rates.

Where an indicator of impairment exists, Aurora Energy makes a formal estimate of the recoverable amount of the cash generating unit. The whole of Aurora Energy is one cash generating unit.

A four-year Corporate Plan for Aurora Energy has been approved by the Board. The plan reflects up-to-date information, and the projections represent management's best estimate of future financial performance. Based on the future projections of Aurora Energy, the Board has determined that no indicators of impairment exist and, accordingly, no formal estimate of the recoverable amount has been performed.

(ii) Fair value of financial instruments

The fair value of financial instruments that are not traded in an active market (for example, certain types of electricity derivatives) is determined by using valuation techniques. The company uses its judgement to select a variety of methods and makes assumptions that are mainly based on market conditions existing at each balance sheet date.

(iii) Unbilled revenue

Unbilled electricity sales are an estimate of the value of electricity units supplied between the date of the last meter reading and the year-end. Where a customer has an advanced meter, the estimate of the units is based on interval meter reads. Where a customer has a basic meter, the estimate of units is based on historic usage. The unit price reflects the relevant tariff prices.

(iv) Unbilled use of system expense

Unbilled use of system charges is an estimate of the system cost of delivering electricity to the customer between the date of the last meter reading and year end. The estimate is based on the same meter data and customer profiles as used in the unbilled revenue estimates but using the appropriate use of system tariffs.

(v) Recovery of deferred tax asset

Deferred tax assets are recognised for deductible temporary differences and tax losses (on revenue account) as Aurora Energy considers that it is probable that future taxable profits will be available to utilise those temporary differences and tax losses.

(vi) Provision for an onerous contract

Aurora Energy had a contract for the purchase of energy related products that was considered onerous at 30 June 2025 due to a reduction in forward market prices. A provision was raised for the difference between the contract purchase cost and the expected economic value of the purchases to Aurora Energy. The provision has been revised at 30 June 2026 using the weighted average of probable future market prices and the remaining purchases contracted, discounted to present value using the Reserve Bank of Australia cash rate. The decrease in future market prices has resulted in an increase in the provision as at 30 June 2026.

E3 Critical accounting estimates and judgements (continued)

(vii) Expected Credit Loss of Trade Receivables

The expected credit losses reflect potential loss from the non-payment of trade receivables. The key sources of estimation uncertainty in the expected credit loss calculation are the extent to which the effects of interest rate rises and cost of living increases impact the 2025-26 financial year. The provision rates for the allowance for expected credit losses reflect the experience of credit losses in the twelve months leading up to 30 June 2026.

Section F: Other information

F1 Share capital

Accounting Policy

Ordinary shares are classified as equity.

	2026 $'000	2025 $'000
Issued and paid-up capital		
112,700,004 ordinary shares, fully paid	50,212	50,212

	2026 No.	$'000
Authorised shares, shares have no par value	500,000,000	-
Movements in ordinary share capital		
Balance at beginning of year	112,700,004	50,212
Movements	-	-
Balance at end of year	112,700,004	50,212

F2 Retained earnings

	2026 $'000	2025 $'000
Balance at beginning of year	3,694	289
Dividend paid (note B4)	(4,845)	(905)
Net profit attributable to members of the entity	8,386	4,308
Actuarial gain on RBF defined benefit plan net of tax (note D(i))	51	2
Balance at end of year	7,286	3,694

F3 Reserves

	2026 $'000	2025 $'000
(a) Reserves comprise		
Cash flow hedge reserve	(9,121)	32,027
(b) Movements in reserves		
Cash flow hedge reserve		
Balance at beginning of year	32,027	48,195
Gain/(loss) recognised		
Electricity price swaps	(29,580)	19,744
Transferred to profit		
Electricity price swaps	(29,203)	(42,842)
Deferred tax arising on hedges	17,635	6,930
Balance at end of year	(9,121)	32,027

The hedging reserve represents hedging gains and losses recognised on the effective portion of cash flow hedges. The cumulative deferred gain or loss on the hedge is recognised in profit or loss when the hedged transaction impacts the profit or loss.

F4 Related party disclosures

(a) Equity interests in related parties
Equity interests in subsidiaries

Aurora Energy has no equity interests in related parties or subsidiaries.

(b) Key management personnel compensation

Details of key management personnel compensation are disclosed in note D4 to the financial statements.

(c) Transactions with key management personnel

Ministers of the Crown are considered to be part of key management personnel and as such the Ministers and their close family members and controlled entities of Ministers and their close family members are related parties to Aurora Energy.

All transactions with key management personnel, including the supply of electricity for domestic purposes and to key management personnel related entities, were conducted on an arm's length basis in the normal course of business and on commercial terms and conditions.

(d) Controlling entity

The Crown (Tasmanian government) is the ultimate parent entity of Aurora Energy Pty Ltd.

The company retails electricity and undertakes certain other transactions with government entities on an arm's length basis in the normal course of business and on commercial terms and conditions.

The company purchased electricity transmission services, distribution services, telecommunications, and information technology services from TasNetworks. The company purchases electricity derivatives from Hydro Tasmania.

The company supplied electrical services to TasNetworks and Hydro Tasmania.

All transactions with TasNetworks and Hydro Tasmania were on an arm's length basis in the normal course of business and on commercial terms and conditions.

F5 Auditors' remuneration

	2026 $	2025 $
Amounts received, due and receivable, by the Auditor-General from the company for:		
Auditing the accounts of the company	185,500	170,000
Auditing Financial Services Licence	11,450	9,700
	196,950	179,700

F6 Contingent liabilities

Aurora Energy is involved in certain regulatory matters that are ongoing as at the reporting date.

Given the status of these matters, it is not practicable to reliably estimate any potential financial impact. Accordingly, no provision has been recognised in respect of these matters.

The directors are not aware of any other matters requiring disclosure as contingent liabilities as at the date of signing these financial statements.

F7 Other accounting policies

(a) Goods and services tax

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except:

(i) where the amount of GST incurred is not recoverable from the taxation authority, it is recognised as part of the cost of acquisition of an asset or as part of an item of expense; or

(ii) for receivables and payables which are recognised inclusive of GST, the net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables.

Cash flows are included in the statement of cash flows on a gross basis.

(b) Impairment of assets

At each reporting date, the company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent, if any, of the impairment loss. As per AASB136 *Impairment of Assets*, the company undertakes impairment tests of any intangible assets with an indefinite useful life and those not yet available for use (i.e., Work in Progress).

Where the asset does not generate cash flows that are independent from other assets, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs. The recoverable amount is the higher of fair value less costs to sell and value-in-use. In assessing value-in-use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market rates and the risks specific to the asset (or cash-generating unit) for which the estimates of future cash flows have not been adjusted. If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount is reduced to its recoverable amount. An impairment loss is recognised in profit or loss immediately, unless the relevant asset is carried at fair value, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but only to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised in profit or loss immediately, unless the relevant asset is carried at fair value, in which case the reversal of the impairment loss is treated as a revaluation increase.

F8 Subsequent events

At the time of signing these financial statements there have been no material subsequent events.

Audit
Tasmania

Independent Auditor's Report

To the Members of Aurora Energy Pty Ltd

Report on the Audit of the Financial Report

Opinion

I have audited the financial report of the Aurora Energy Pty Ltd (the Company), which comprises the statement of financial position as at 30 June 2026 and statements of comprehensive income, changes in equity and cash flows for the year then ended, notes to the financial statements, including a summary of significant accounting policies and the directors' declaration.

In my opinion, the accompanying financial report of the Company is in accordance with the *Corporations Act 2001*, including:

(a) giving a true and fair view of the Company's financial position as at 30 June 2026 and of its financial performance for the year then ended

(b) complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

Basis for Opinion

I conducted the audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of my report. I am independent of the Company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code.

The *Audit Act 2008* further promotes the independence of the Auditor-General. The Auditor-General is the auditor of all Tasmanian public sector entities and can only be removed by Parliament. The Auditor-General may conduct an audit in any way considered appropriate and is not subject to direction by any person about the way in which audit powers are to be exercised. The Auditor-General has for the purposes of conducting an audit, access to all documents and property and can report to Parliament matters which in the Auditor-General's opinion are significant.

I confirm that the independence declaration required by the *Corporations Act 2001*, was provided to the directors on the same date as this auditor's report and is included in the Directors' Report.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Other Information

The directors are responsible for the other information. The other information comprises the information included in the Company's Directors' Report for the year ended 30 June 2026, but does not include the financial report and my auditor's report thereon.

My opinion on the financial report does not cover the other information and accordingly I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards, and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. My conclusion is based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

I communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide the directors with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, actions taken to eliminate threats or safeguards applied.



David Bond
Assistant Auditor-General
Delegate of the Auditor-General

27 August 2026
Hobart




aurora energy